

An announcement of tremendous importance to the radio music industry appears in this issue on page 27

BRUNSWICK RADIO CORPORATION

DIVISION OF WARNER BROTHERS PICTURES, INC. 120 WEST 42nd STREET, NEW YORK, N.Y.



# Js your Sales Cost higher than your Mark • up"?

THE average cost of selling a radio set has stayed way up compared with the "mark-up" on an average priced radio set. If you doubt that statement just divide your cost of doing business last year by the number of sets you sold and get a surprise.

Suppose the average cost of making a sale and delivery is \$35 per set (in addition you have the trade-in problem). Assume you average 40% gross profit on the sale—what does that leave you when your average sale drops even to \$125?

You are *sure* of a profit on Stromberg-Carlson sales, because the lowest priced Stromberg-Carlson radio is \$175.

Dealers have discovered, too, that practically every radio prospect believes: "There Is Nothing Finer Than a Stromberg-Carlson."

Distinctive Stromberg-Carlson Consoles from \$175 to \$375. The Multi-Record Radio, (automatic radio-phonograph combination, electrical), \$660. (Time prices, complete with tubes, East of Rockies.)

STROMBERG-CARLSON TELEPHONE MANUFACTURING CO., ROCHESTER, N. Y.

> No. 19 Superheterodyne (illustrated). Mahogany finish.





# Announcing SPARTON REFRIGERATION

1



HIS will serve to formally announce Sparton's entrance into the Refrigerator Field on January 1, 1932.



HIS is only a logical step, following thirty years of manufacturing precision products.



E ARE pleased to accept dealer and distributor applications for open territories.

> The Sparks-Withington Co. Jackson, Michigan, U. S. A.

> > SPARTON of CANADA, LIMITED London, Ontario



## offers you TEN great models from which to choose



Majestic dealers can carry the entire line to satisfy every possible whim and budget of their prospects or can put on their floors an assortment of cabinets which, from experience, they know will "go" well in their neighborhoods.

Every Majestic is a superheterodyne .... every model incorporates CHELTENWOOD Multi-Mu and Pentode tubes. The Majestic dealer, however, has the

additional exclusive advantage of Spray-Shield tubes, Twin Power Detection and the "Modulated" superheterodyne circuit. These are features which Majestic gathered and perfected from all over the world. You do not have to explain who the manufacturer is ... you do not have to "talk up" the quality. Over

3,000,000 Majestic sets have made the name and performance known the world over. It will pay to have a talk with the Majestic distributor.

GRICSBY-GRUNOW COMPANY, CHICAGO, ILL. World's Largest Manufacturers of COMPLETE Radio Receivers









HAVENWOOD

CASTLEWOOD



BRUCEWOOD





BRENI

### **Majestic Electric Refrigerator**

Perfectly balancing the seasonal sales of radio is the now famous Majestic Refrigerator.... Mighty Monarch of the Arctic. A quality product...priced right... it took hold with the public as have few products in recent years. It is made in the three most popular sizes...is exceptionally attractive in appearance...and carries a 3-year guarantee.



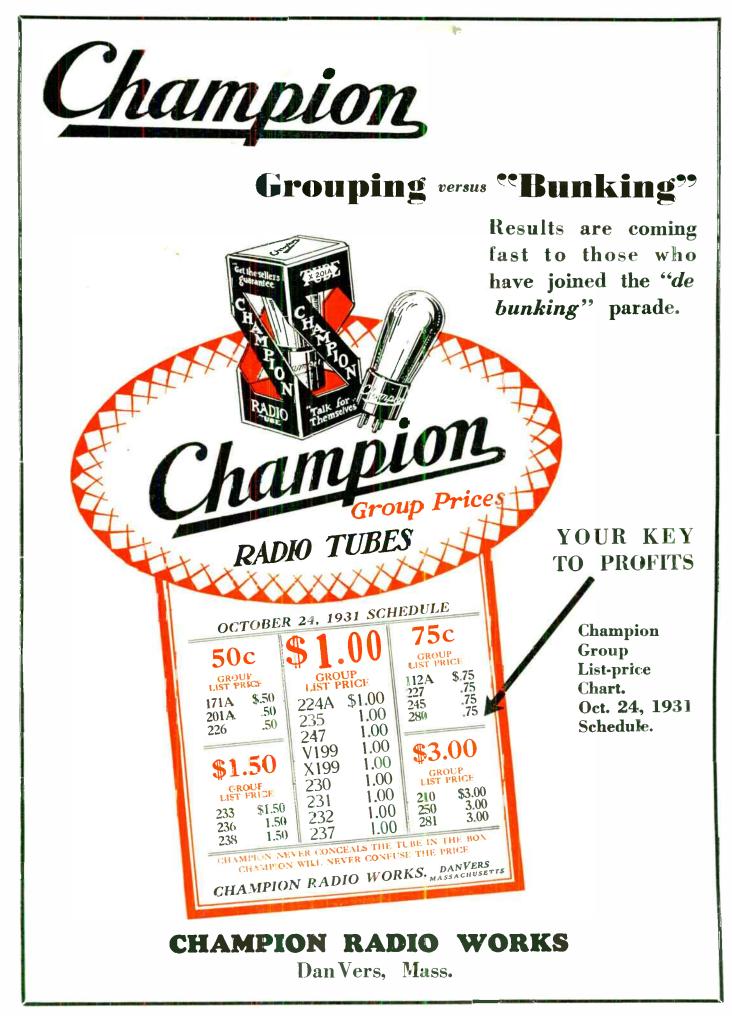
ELLSWOOD



ABBEYWOOD



COLLINGWOOD



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RADIO & Electric Appliance JOURNAL for December, 1931

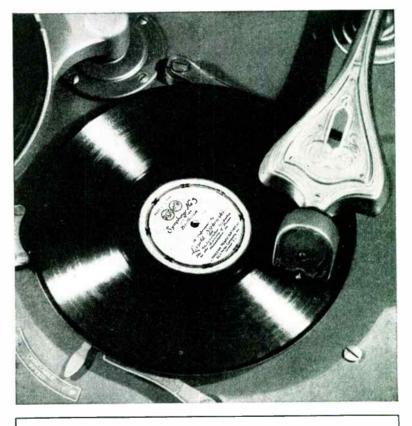
# Just *made* for a Christmas Gift!

## This new Victor Record that plays 30 minutes is bound to perk up your holiday sales

HERE'S a novel, entertaining, and inexpensive product that answers to the question thousands will ask this Christmas: "What shall I give?"

It's something that few people have as yet. It's something that *anybody* will enjoy if they have a combination radio-phonograph that can play it. It's the new Victor long-playing record!

You can also make a nice followup profit byselling records to customers who have bought combinations. To spur your Christmas business, Victor now offers many new musical releases on the long-playing and standard records. Some are included in the list at the right. Order today from your RCA Victor distributor. RCA Victor Company, Inc., Camden, N. J. A Radio Corporation of America Subsidiary.



### CURRENT RI

Raggedy Ann's Sunny Songs for Children.

L-7001-Symphony No. 5 in C Minor (Beethoren)- by the Philadelphia Symphony Orchestra, dir. Leopold Stokowski (Long Playing Record).

L-4504-4505 – Foster Melodies, Suite No. 1 by Nathaniel Shilkret and Victor Orchestra (Long Playing).

L-24003 – Gems From The "Band Wagon" – Leo Reisman and his Orchestra (Long Playing).

### RELEASES

M-116 – Debussy Album – Leopold Stokowski and the Philadelphia Orchestra.

7142 – Shepherds' Christmas Music – Parts 1-2, Stokowski and Phila. Orch. 20246 – Oh Come All Ye Faithful and Joy To The World – Trinity Choir. 19816 – Christmas Fantasy – Parts 1 and 2, Mark Andrews (Grand Organ).

22834—Cuban Love Song—Waltz (From the motion picture "Cuban LoveSong")–Tell Me With a LoveSong —Paul Whiteman and his Orchestra.

RCA Victor

## Victor Records

RADIOS... PHONOGRAPH COMBINATIONS



# YOUR CUSTOMERS FIGURE THE FREIGHT



Labaratory tested Atlas cases give radia cabinets camplete protectian in transit without surplus weight to increase freight bills.



Radios must be amply protected against transportation hazards, yet every pound added in packing increases the cost of freight. Added freight makes your radios harder to sell.

Now, by the Atlas Laboratory Method of Packing Case Selection, you can eliminate the surplus pounds that pad your customers' freight bills. Laboratory tests which duplicate every hazard of the road check the packing needs of your sets. They enable Atlas engineers to design coses which have ample strength, yet weigh not one pound more than is necessary for complete protection.

> The services of the Atlas Laboratory are offered without charge or obligation. They will save money for you as they have for every other manufacturer who has taken advantage of our offer. Our new booklet, "Why You Can Be Sure of a Better Packing Case," tells what the Atlas Laboratory is and how it will help you. The coupon will bring it promptly. Clip and mail it today.

## ATLAS PLYWOOD CORPORATION PARK SQUARE BUILDING

BOSTON, MASSACHUSETTS

We are interested in any plan that will cut shipping costs. Please send us, entirely without obligation your booklet

on the work of the Atlas Laboratory.

NAME	
COMPANY	
ADDRESS	

**RADIO & Electric Appliance JOURNAL for December, 1931** 

## THE SIXTH ANNUAL RMA TRADE SHOW AND 8<sup>th</sup> ANNUAL CONVENTION MAY 23-26,1932 CHICAGO

INOUNCIT

THE ONLY OFFICIAL R M A TRADE SHOW-RADIO'S BIG ANNUAL CONCLAVE

Held by and for the Industry-Advanced to May, for Early Trade

NOTE—The May. 1932, Trade Show is the only Radio Show sponsored by the RMA and under its management, for RMA members, Jobbers and Dealers.

## **IMPORTANT**

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STEVENS HOTEL

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Radio sales will be helped greatly by the 1932 Presidential Election Campaign!

The Republican and National Conventions are planned next June. Therefore, the annual "JUNE" trade show and Convention of the R. M. A. is being advanced to the week of May 23rd, 1932—for the Radio Industry to start early, before the Pres dential nominating Conventions and Campaign. Everybody in Radio will be at Chicago during the week of May 23rd.

This is the Radio Industry's own and largest annual meeting! Thirty thousand (30.000) square feet of Radio Exhibits in the Stevens Hotel. Public not admitted. For the trade only.

All Exhibitors required to show current merchandise —no vacant booths.

Twenty thousand (20.000) radio manufacturers, jobbers and dealers to attend.

Reduced railroad rates-Special trains.

Official Hotels-Stevens Hotels and The Elackstone --together on Michigan Avenue.

Joint meetings-Radio Wholesalers Association. National Federation of Radio Associations and other industrial organizations.

Invitation credentials for the Trade Show will be mailed about April 15th. 1932. REMEMBER THE DATE-MAY 23rd-AT CHICAGO!

RADIO MANUFACTURERS ASSOCIATION 11-W. 42nd St. N.Y. City 32 W. Randolph St. Chicago BLACKSTONE HOTEL



### • The New American Bosch Superheterodyne in the Most Beautiful of Sliding Door Cabinets for \$87.50 complete with Tubes

One of the finest examples of the cabinet maker's art-a real furniture piece with sliding doors that will attract buyers to your store and put profits in your bank balance. This fine Superheterodyne is American Bosch precision-built, which means everything that is modern in design and superior quality in manufacture. Tone, selectivity, sensitivity-all the features of performance which keep radio merchandise sold are built into this new model as only American Bosch knows how to build. This is new and timely merchandise which carries a full profit so write or wire at once.

#### CORPORATION BOSCH UNITED AMERICAN CHICAGO DETROIT SAN FRANCISCO SPRINGFIELD, MASS.

Branches: NEW YORK . American Bosch Radio is licensed under patents and applications of R. C. A. Western prices slightly higher.

## PERFORMANCE BACKED BY **REPUTATION WILL SELL** IN ANY MARKET



### MODEL K80

Completely shielded, nine tube, band pass superheterodyne with automatic volume control, pushpull pentode output. The cabinet by Jan Streng suggests the influence of Seventeenth Century English design. Oriental walnut top rail and apron. Matched butt walnut pilasters. Decorative instrument panel. Spool stretcher. Lacquer List \$129.50 with tubes tinish.

International was an idea. It was backed, of course, from both a financial and an engineering standpoint by one of the largest communications companies in the world, Mackay Radio and Telegraph Company. Yet, after all, at that time it was just ... an idea.

Just a few short months ago the New Kolster

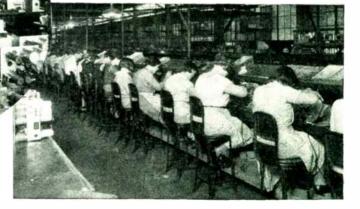
Today, with precision manufacturing in a completely modernized plant...with a new and complete line of sets that have already established new standards of radio performance...with a steadily expanding distributor and dealer organization...the New Kolster International is forging ahead. It is proving that performance, backed by reputation, will sell in any market.

The New Kolster International is being sold only through distributors and dealers of recognized standing in the industry and only on a basis that will insure a fair profit for all concerned. Distributors and dealers who can qualify on that basis should write today for full information.

KOLSTER RADIO INC.

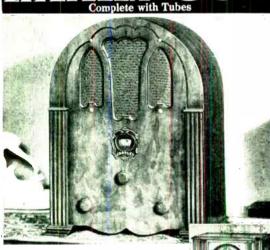
New York Office: International Telephone and Telegraph Building **67 Broad Street** Main Office and Factory : 360 Thomas Street, Newark, N. J. In Canada : Kolster Radio Ltd., Toronto, Canada

Above: Final testing of the New Kolster International chassis just before installing in cabinets. At right: Final assembly line in the Kulster plant, Newark, N. J.



The New-KOLSTE INTERNATIONAL -FROSL

Pentode Output.Nariable Mu Full Size Dynamic Speaker UPERHETERODYNE TheCrosley



The Crosley LITLFELLA (above) is an entirely new and utterly different 5-tube Pentode output, variable. Mu Superheterodyne usine a full size Crosley full floating moving coil dynamic speaker. Sensationally low priced for such super-perform-ance. The attractive cabinet of beautiful veneers is only 17 inches bigh.

The Crosley LITLBOY

An exquisite lowboy consol- (right) housing the same classis and dynamic speaker as The LITL-FELLA. Front panel is of American black walnut. Posts and stretchers are wulnut finish. Sides and top are 5-ply walnut vencer. \$4,850 Complete with Tubes



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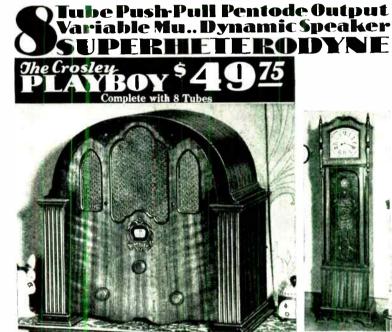
A compact table model receiver (above) incor-porating the new Crosley 10-tube push-pull Pentude output, variable Mu Superheterodyne chasas with neter tuning, automatic volume con-trol and audiorium size Croslev full floating moving coil dynamic speaker. The magnificent all wood cabinet is 20% inches bigb.

The Grosley Happy Hour A magnificent 44-inch six-legged console (right) incorporating the same chassis and features as The TENSTRIKE and an audi-torium size foll dynamic speaker. Complete With 10 Tubes



## E¥ SUPERHETERODYNE **RADIO RECEIVERS** are the Greatest of Radio Values

No matter what comparisons you may make, you'll not find as great a value for the dollar in a radio receiver as you'll find in these new Crosley models. From the Crosley LITLFELLA, a SUPERHETERODYNE using Pentode and variable. Mu tubes and incorporating a full size full floating moving coil dynamic speaker, to the Crosley HAPPY HOUR, a 10-tube push-pull Pentode output, variable Mu SUPERHETERODYNE embodying meter tuning, automatic volume control, and using an auditorium type full floating moving coil dynamic speaker, there is a CROSLEY to meet every demand for radio reception and to satisfy every purse. Every Crosley receiver shown is a SUPERHETERODYNE-every one under \$100!



An exquisitely designed all wood table or mantel model (above) 17 inches high, 1754 inches wide, 1047 inches deep. Froat panel is of impurted Oriental wood finished in two-tone effect. The solid side panels and arch top are of high-lighted walmut finish. Incorporates the new Grooley 8-tube push-pull Pentode output, variable Mu Superheterodyne chassis, and latest Grosley full floating moving coil dynamic speaker. Embodies all the new Grooley features. Never before such superlative radio performance at so low a price.

### The Crosley ANNOUNCER

One of the most beautiful door console models (right). Stands 42 inches high. Incorporates the new Crosley 8-tube push-pull Pentode, variable Mu Superbeterodyne chussis plus the new type Crosley auditorium size full floating moving \$2500 \$8500 coil dynamic speaker Complete With 8 Tubes

The Crosley

A magnificent cabinet of A magnificent cabinet of rure beauty, full 44 inches high, housing the new Grosley 8-tube push-pull Pentode, variable Mu Superheterodyne chassis and newest Grosley full floating moving colldyna-mic speaker. All new Grosley features are incorpo-rated. Complete With 8 Tuber

CHEERIÖ



### The Crosley MERRY MAKER

Another 40-inch console Another 40-inch console of unusually attractive design and sound con-struction housing the new Crosley 8-tube push-pull Pentode, variable Mu Superheterodyne changing the services two chassis plus the new type Crosley auditorium size full floating moving coil dynamic \$7500 speaker. Complete With 8 Tubes



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Here it isl A dream come true! A grandfuther type A. C. electric hall clock incorporating the new Grodey 8-tube push-pull Pentode, variable Mu Superbeterodyneradiore-ceiver and Grodey audi-torium size, full floating moving coil dynamic speaker. The same A. C. house current connec-tion operates, both radio. 95000

1

Complete With 8 Tubes



THE CROSLEY RADIO CORPORATION Home of "the Nation's Station"-WLW **POWEL CROSLEY**, Jr., President CINCINNATI





**RADIO & Electric Appliance JOURNAL for December, 1931** 

Here's a Real Live Item

A high quality movie camera





A wonderful item for Christmas and all year round. CASH sales large profits-quick turnover. Thousands of dealers everywhere are reporting big sales.

Stock this quality movie camera-display it on your counter-in your window-use the display materialcounter cards, window stickers, folders, etc. which we furnish. Cash in NOW on the natural demand for an honest to goodness movie camera at only \$10. Every one of your customers is a good prospect-call them up, send them a postal, or one of our folders.

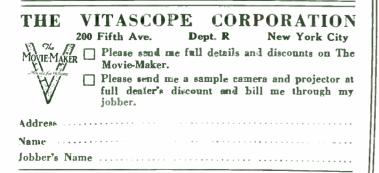
This camera takes exceptionally clear fine pictures, equally as satisfactory as those taken with cameras costing \$100. and more.

Write us today and we will give you the name of your nearest Movie-Maker distributor and all details regarding our liberal discounts. The coupon is for your convenience.



### The Projector \$12.75

The MOVIE-MAKER PROJEC-TOR—a fitting companion for The MOVIE-MAKER Camera in appearance, in mechanical excellence, in operation. It projests large, clear pictures. Plugs into your electric light circuit. Is very portable, weighing only 61/2 pounds.





It was just about a year ago that the more astute radio wholesaler was seriously considering the problem of "Where are we going?" and where was he to secure sufficient business to maintain his organization at a profit. These "thinking wholesalers" have operated during the past year "in the black" while many another's experience has been quite the reverse.

Where are YOU going, Mr. Radio Wholesaler, and what are YOU doing to keep yourself abreast of the times?

If you do not have sufficient information at your fingertips to determine what procedure you should follow during the coming year, why not contact these successful radio wholesalers when they meet at the coming Convention? There, you will have an opportunity to gain first hand knowledge from leading wholesalers all over the United States. Comprehensive reports on various activities are being prepared for your benefit. Attendance at the Convention and affiliation with the Radio Wholesalers Association will prove to be the wisest investment you can make in 1932.

## PLAN NOW TO ATTEND !!

### SIXTH ANNUAL CONVENTION

NATIONAL FEDERATION OF **RADIO ASSOCIATIONS, INC.** 

AND

**RADIO WHOLESALERS** ASSOCIATION, INC.

FEBRUARY 16-17, 1932 PHILADELPHIA, PENNSYLVANIA



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### RADIO & Electric Appliance JOURNAL for December, 1931

## MR. RADIO DEALER!

Are You Giving Your Service Department An Even Break?

### You're careful about your

sales records because you crust snow what you sold

list of prospects because you wish to sell as many receivers as possible.

bookkeeping records because you must knew the condition of your business

### BUT WHAT ABOUT YOUR SERVICE DEPARTMENT?

Selling a receiver is not sufficient. You must give service. Are your service depart ment records in such shape that your men can operate with utsoust speed and accuracy. These records mean just as much as any of the others. Your service department costs money to run. Good service and and good service dats will make your service department self supporting. Give your service men an ever brass to show what they can do. Give them the anytice data they require to do good work-fast work-pro-table work.

The "PERPETUAL TROUBLE SHOOTER'S MANUAL" preparent by John F. Rider is the mature recognized by the setime adic receiver manufacturing industry. It was prepared with the comparation of the radio receiver manufacturers who supplied the original service diagrams and other data. It is as accurate as the original manufacturer service manuals because the page. were photographically reproduced.

## Her Is An Idea Of Whit You Will Find in Rider's Magual

- None elaborite and sorration vieto information overing cou-necial receivers than you will and in any other minual.
- Service data coverage of the period between 1919 and metasive or 1931. Instructional data upor couble Storting
- oting Information about Curtinuity Test Mithods.
- Service a formation in exploratory form about superiet or dynamic auto-natic volume control systems, prover supply devices, hus park
- in series filsment DC arc ivers. Instruction in the basic coupt and up of set analyzers in 1 set testers.
- beformation about the changes made in commercial receiver chasses.
- Ir formation about the peculiarities to be encountered in radio re-ceivers.
- Schematic or electric diagrams.
- Classis or factory wiring d agrams.
- CLamis la youts.
- Secret layouts.
- recrical values of relistance and condense s.
- Test voltage data.
- Color coding of transormer con-nections, connecting wires resid-nce marings, condenser marchas, enter rarkings, e c
- Tub Vo tage Tables.
- American Broadcast conines in clusive o Midgets. Conadian Broadcast Proven
- Power Amplifiers.
- Simnster and Pover Lack
- Commercial Set Analyser Witting D mera me
- . Shart Wave Receivers. . Kit Receivers.

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The 'P & PETUAL TROUBLE SHOOTER'S MANUAL' with its into phase interpret in now but form is the immunal activated by theirs does or normalise with its into phase interpret in now but form that the manual intains every bit of information which will would then a work first out the mark print to you ... The form that he original moderial is summed in the sould first use the thirty mark possible the great smear of information to be found a the bank 2.VERVIETNO UNDER ONE COVER11

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What onter recommendation is the column its use by hum ireds of really determin United States, Canada, Maxic—by thousands of radio ervice then the world over—by aund en of radio schools, colleges, libratio—wherever the men require complation of radio service data for entreme, school work or actual practical service

Rice's TERPETUAL TROUBLE SICCIEPS MANUAL" is modern-op to the minute-up to date. Jut what your service man and construment needs. . . You can appreciate this manual until you have service department of the minute work for you-just as it for work for you-just as it for the service department will work for you-just as it for the service department.

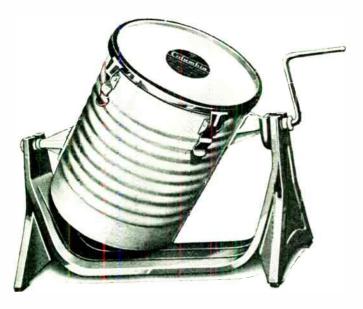
Do not delay-Get your copy FDDAY It will be the most prof able investment you ever made. .

1000 pages 2000 diagrams illustrations lavouts, etc.

Book Department RADIO & Electric Applian JCURNAL 59-1 Grand Central Terminal New York City	
Here is \$5 00 for which you are to sell to me postpaid, General PERPETUAL TROUBLE SHOOTER'S MANUAL.	me copy of
Same many many many states and the second	
street	
City	



# CLEAN UP WITH THE COLUMBIA HOME DRY CLEANER AND WASHER



This is the new household utility dealers are cleaning up with. It's a fast moving item, priced right for easy. profitable sales. Every home should have one.

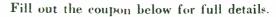
The Columbia Cleaner is quick—safe —thorough. Saves time, money, and clothes. Will last a lifetime. Nothing to get out of order. It is large enough to dry clean several dresses at a time yet is light and easily handled.

## PROFITS IN REPEAT BUSINESS

Every time you sell a Columbia Cleaner you will regularly sell gallons of the Columbia Cleaning Fluid—the non-explosive cleaning fluid specially produced for use with the Columbia Cleaner. It is safe to use and what's more, can be used again and again. Andre Service Service

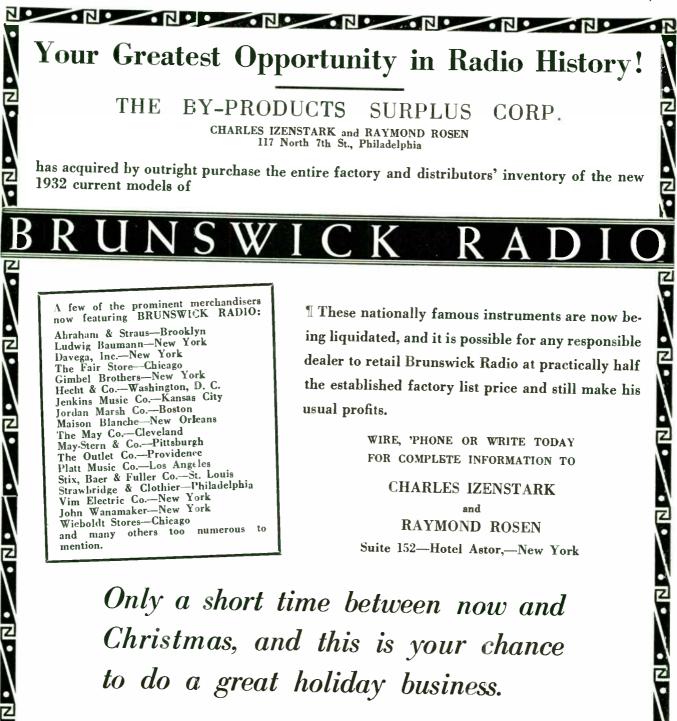
COLUMBIA PHONOGRAPH COMPANY, INC.

55 Fifth Avenue, New York, N. Y.



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Mail this Coupon NOW

Raymond Rosen Suite 152, Hotel Astor,	New York.		
Please mail me full par	ticulars as per "ad."		
Name			
Address		• • • • • • • • • • • • • • • • • • • •	 •••



SPECIALLY designed for perfection of dual service, the new Green Flyer Model D Electric Motor with turntable provides for playing the new 33 1/3 r.p.m. records and also those recorded at 78 r.p.m. Shifts from one speed to the other by pushing a convenient lever.

Furnishes positively uniform speed under severe variations of voltage and record drag. Governor control provides a 10% rarge of speed adjustment as desired.

For all voltages and frequencies; also supplied for 110 or 220 volts d.c. Furnished complete with turntable, speed regulator dial and speed change escutcheon. Automatic stop is optional.

The GENERAL INDUSTRIES CO 3111 Taylor Street, Elyria, Ohio





DSCAPD

THIS?

never

## must pass 137 TESTS AND CHECKS

Reductions in prices or revisions in methods cannot... will not... interfere with Arcturus' rigid standards of giving each blue tube 137 tests and checks before it leaves the factory. The quality of Arcturus Blue tubes, recognized by critical engineers of leading set manfacturers, jobbers, dealers, consumers...and even conceded by other tube manufacturers ...will not be sacrificed for any reason!

Not an Arcturus Tube escapes these 137 tests and checks. All raw materials, each operation, every part...each tube is interminably "third-degreed."

Each Arcturus Tube must meet the rigid Arcturus limits, closer than those of any other manufacturer; it must check for the highest degree of vacuum practically obtainable, precise characteristics, humless and undistorted reproduction in actual receivers, gruelling life tests, continuously checked and rechecked. Then, and only then, is the tube ready.

Areturus Blue Tubes, jealously gnarding an established reputation for quality, reliably back-up the reputation of your store. You can depend on them to satisfy your customers, to make the sets you sell stay sold and to create a "blue" tube repeat business for your store. Get the details of these most profitable, fastest selling blue tubes from your jobber, or write us.

ARCTURUS RADIO TUBE CO., NEWARK, N. J.



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BLUE TUBE WITH THE LIFE-LIKE TONE

# Look ahead with RCA Victor

A leader in 1922... "RADIO HEADQUARTERS" Leads again in 1932... toward better business..a sounder foundation for retailers . . . profits worth working for!

1931 IS PAST. What of 1932? RCA Victor stands on the solid foundation of Victor's 30 years and RCA's 12 years in the business of providing entertainment in the home.

With no heavy inventories to liquidate ... With a line crystalized and established—a line built on quality with price ... With two great names, two great records, linked in one common bond of leadership through the years.

And with new things\_great things\_daring things in store for the coming 12 months!

Dealers who realize that the present situation is a passing phase—dealers who are building a business, not operating a one-night stand —will march with RCA Victor in 1932.

If you want a soundly founded business\_if you want an established place as a merchant\_ if you want steadier income for a more solid business\_keep in touch with your RCA Victor distributor. Watch RCA Victor in 1932.

RCA Victor Company, Inc., "RADIO HEADQUARTERS," Camden, N. J. A Radio Corporation of America subsidiary.

"BUILD FOR THE FUTURE WITH RCA VICTOR"



"RADIO HEADQUARTERS" Radios . . . Phonograph Combinations . . . . Victor Records

RADIO & Electric Appliance JOURNAL for December, 1931

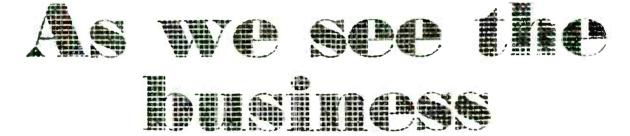


5941 Grand Central Terminal, New York, N. Y. Glad. Henderson, Editor Daniel Webster, Managing Editor Raymond Ganly, News Editor H. E. Speare, Electric Appliance Editor

Vol. XXX1 DECEMBER, 1931 50c a copy No. 6 DECEMBER, 1931 \$5.00 a year

> The goat who rules the destinies of December is not to be confused with the unhappy scapegoat, whose function is to bear the brunt of others' blunders. This is a busy and prosperous fellow. He is the motair goat who has learned to butt his way to bigger sales.





HIS LAST "SMACK ON THE NOSE" to tube list-prices, whereby one or two tubes, particularly, are "listed" at below any cost of production, when equipment discounts are figured, brings up the query: "Why should tubes be sold by everyone at certain list prices?" If it is true that replacement tube business is only done under emergency conditions, and if tube prices are lowered to almost a vanishing point, what inducement will be left for dealers to SELL tubes? The unit of sale on midgets got so low in the Spring that The JOURNAL found it easy to interest dealers in the move for higher prices, with the result today that the poorest sellers in some lines are the lowest priced models. If no opportunity exists for anyone to make a profit on tubes under present prices, dealers will become immune to "pep talks and literature" and tubes will become to radio dealers what sugar is to grocers.

F THE CUSTOMER WANTS A 224 tube in a hurry, what difference does it make if the price is \$2, \$1.50 or \$1? One cannot sell two tubes because the price is \$1, and the customer won't stop buying if it is \$2, because the set must work. The tube replacement trade is one place where reduced prices do not increase the possibilities of sales, generally speaking, and we have heard no enthusiasm expressed by dealers or jobbers over the new list prices. It would not be surprising if a few tube manufacturers, always skillful in merchandising in the past, will recognize that the tube list price is a relic of the past, and will present a line of tubes with the prices properly based on manufacturing costs and rational dealer profits. It would appear that a tube, so presented, would be welcomed by many dealers.

T LOOKS AS IF 85% OF REFRIGERAtors are sold on time payments, and repossessions are at the lowest in the business, despite the so termed "depression." Reports indicate that but 5% of service calls are bonafide, with 80% of service calls

17

due to faulty installation. If the latter is true, education is required for service men, for such a huge percentage of calls is wasteful. A dealer in Rockville Centre, N. Y., sold 550 refrigerators in 1931, with only one going back—and it was a cash sale with money refunded. In 1924, it is said that there were 200 makers of electric refrigerators, and that today, there are but 45. Will history repeat?

ROPER COMPENSATION OF wholesale salesmen is getting the attention of the bosses. Wholesale salesmen in one territory will earn five times the money obtained by a salesman doing the same kind of work but not the same results. One successful jobber in a town of 500,000 pays 5% on refrigerator sales and 6% net on radio sales, with \$50 weekly drawing account. One of his men makes \$1,000 monthly, but excluding him, the average is \$300 monthly. No expenses are paid. When radio is sold on 40% discount, the salesman gets 8%, but if sales are made to a 40-10 buyer, the commission is 4%. Several wholesalers in larger cities give wholesale salesmen 5% flat, no expenses, on all sales, and in some of the Metropolitan areas, salesmen earn as high as \$1,500 monthly.

THER JOBBERS PAY THEIR MEN \$150 monthly salary, with \$25 weekly car allowance, plus 1% on sales, which means roughly that \$4,000 worth of sales must be made to even up. Other jobbers pay a flat salary of \$150 to \$250, insisting that a car be used out of this money, and even then, owing to the lack of possibilities, they do not earn their money on the 5% basis. It stands to reason that every jobber wants to pay as much as possible to the earners, but the trouble is that some territories have smaller population; that the dealers are located in small towns and do not sell a great deal of goods, although in the aggregate, the volume is satisfactory to

the jobber. A salesman with a Metropolitan jobber, handling a few large accounts, makes more money than the heads of many businesses.

OUSE ORGANS ARE ON THE wane. 1931 was the test and they were found mighty poor business getters. The neutrality of the house organ is against it at the start; the verbosity of getting over an idea; the clamor devoted to the line, itself and the lack of editorial "ring" to give stamina to the contents, all tend to make the average house organ a publication nit-wit. When houses engage in the publication business on the side, the same type of result is secured as if the publishers of this paper were to engage in the jobbing business. We speak only of those house organs that go to dealers, as this is where our experience is. What the value is of a house organ to the public, we don't Dealers do not have the time to know. through high-school-boy house wade organs. They know everything is written with prejudice and that the text is devoted to an exhortation of one line. We've seen any number of them flipped into the waste basket unopened because of their ungodly dullness, and at the same time seen postals with price changes or new items carefully A mailing campaign of intensive filed. coverage for a month-ten or twelve pieces of mail — occasionally as conditions warrant—costing the same during the year, is much to be preferred. Many house organs are written for the man at the top, the dealer is only the innocent bystander, who is expected to waste his time reading eulogies-like the guy at the banquet who is so unfortunate to hear "unaccustomed as public speaking, etc." ad am to I nuisancem.

ITH AN AVERAGE RETAIL price of \$125, a Journal-reader-dealer sold 62 washers last month without even putting on a "sale." Also this dealer specializes in service work, employing five service men and netting \$1,200 for that month's work—and by net we mean profits and not sales of service. It is amazing how good dealers can sell respectably sized units when they want to. Then in a short time each customer is a prospect for a "small" washer. In radio, a console sale can be followed with a midget without much trouble, but to sell a midget, and then a console, is difficult.

**BOSTON DISTRIBUTOR OF A** certain washer goes blocey, and the New York sales manager of the washer lets Bloomingdales have about eighty of them to advertise and sell at \$99.50, regular price \$155.00. Result was that on the third day of the sale, a Jamaica dealer had three repossessions, the customers forfeiting their down payment and buying the washers at the "third-off sale." Why manufacturers permit these things to happen, when a little extra discount offered to their own dealers would move them, is beyond all comprehension. It just raised hell with the already lowered prestige of this make of washer, and aroused such a bunch of antagonism among dealers that will take a year of time and twice the amount of money involved in the sale, to ameliorate (what a word).

**EPORTS FROM DEALERS INDI**cate that many of the tube testers rate too high, and that many tubes shown as "perfect" should go into the "medium" class. These dealers claim the proof of this is putting the tubes back into the set, and comparing with a new set of tubes, with the latter winning, 14 to 0. It is claimed that many tubes, after 1,000 to 1,500 hours, show up on some of the meters as "perfect." One dealer made ten tests of tubes on year-old sets, and nine bunches of tubes showed up as "perfect," but he claims from now on it will take three magnifying glasses in unison to find many perfect tubes on the meter he uses. He says the purpose of using meters is to sell tubes, and not to be a "sealer of weights and measures." A good tube tester, so he says, should show an average of 50% replacement of tubes.

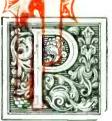
HREE CALLS PER SET, AVERAGE, seems to be the normal service expectancy of a dealer that handles half dozen radio makes. One of these calls is the installation, thereby making legitimate "service" figure two calls per set. 40% of another dealer's service calls are to push back the plug into the socket, and he does this with great ceremony and eclat, the customer not knowing what he did but assuming that he is a worker in magic. He charges for it, too. Another dealer finds that he is obliged to reject 25% of all sales on account of credit risks, thereby giving the lie to the report that "those who do not intend to pay are not buying."

**VERYWHERE I GO IN WHOLESALE** merchandise circles I see signs: "Special values for department stores" and I am puzzled by it. Does it mean that these goods are for "advertising purposes and are of skrimpy value" or does it mean that there is an organized move with wholesalers to give department stores more for the money than small merchants get? Does it mean that department stores wave a mystic selling wand over the public? 863 department store radio managers get The JOURNAL and they conduct their business with every degree of expertness; rarely do they sell any bargain in radio that other dealers cannot offer at approximately the same price, although they may buy at \$1 or \$2 a set cheaper. These department store managers transact a whale of a radio business every year, using great skill. Perhaps "Special values to department stores" is the method used by wholesalers to lure even the professionals.



A Crosley Roamio installation

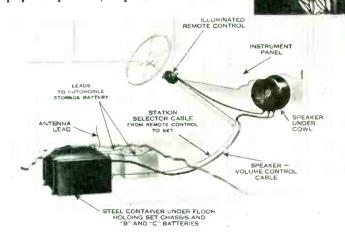
# Automobile radio sets



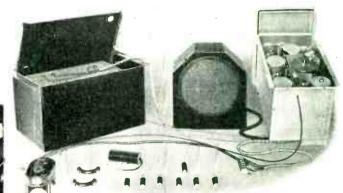
IONEERING days in automobile radio seems to be over. Buying is now ready for the dealer who goes after the car owner. It has taken over a year to get across the idea of listening to radio programs while automobiling, but now the public is sufficiently sold so

that the dealer can profitably develop the incipient demand. Every sale today is going to lead to two or three sales tomorrow.

Christmas gives you your chance to wedge into the automobile radio market. There are twenty-two million pleasure cars in this country. Relatives and friends of the owners of these twenty-two million cars are racking their brains to find suitable gifts. Radio has always proved a tremendously popular present, as past sales at Christ-



Atwater Kent hook-up





ION

mas time prove. Automobile radio sets give you the chance to open up a field where practically every one of your old eustomers are live prospects.

In going after this special business, it would be wise to advertise installation after Christmas. The set can be delivered, or a certificate furnished, and the installation work done after the holiday rush. As will be explained further, it is usually best for the dealer to have this installation done rvice man.

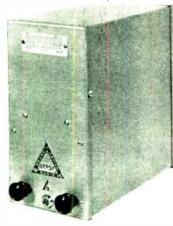
One thing which makes it vital for the dealer to get into the automobile set business as soon as possible is the fact that many of the new cars will be radio equipped. General Motors have their own Deleo automobile radio and four other companies are planning to offer radio as optional equipment on their next year's models. This is going to give tremendous publicity to the automobile radio set and create enormous sales to old-car owners. The dealer

Auto Radio ed further dealer to by an ignition service man.

Crescent



Motor car radio will prove a big aid to stimulate sales in summer.



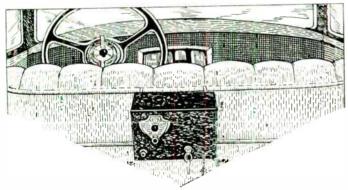


Gypsy radio

Motorola

who has established himself in the field by that time will get these sales.

The radio dealer is admitted to be the logical outlet for the automobile radio distribution, but there are many things which he must master before he can control the flow of this business to his store. Although the final result to the set is radio reception, the selling, in-

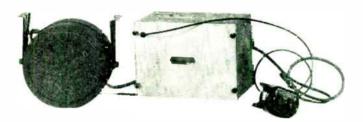


#### Auto-Dial Installation

stalling and servicing are a new business. At the present time it is anybody's money, with the odds in the favor of the radio dealer, but if he passes it up other outlets will take it.

Although arguments have been heard pro and con the radio dealer selling automobile sets, the largest manufacturers in the country of this equipment place their faith in their regular dealers' ability to handle motor car receiver sales. The radio dealer has the selling ability, the customer's good-will, the entry to the home and the ability to finance.

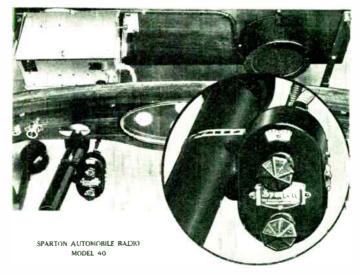
The radio dealer's ability to install the motor car set, however, is not so widely recognized. It is pointed out that this is specialized work, requiring an ignition expert who commands \$2.00 an hour or better. Ignition wires must he thoroughly shielded; rods, wires and other pieces of the car which extend from beneath the hood to under the driver's seat must be grounded. A great many hour's of high-priced labor can be wasted in locating motor noises if the installation is not handled by an expert. It is figured that 50 percent of the installations are perfect the first time, 25 percent require at least one more check-up, and 25 percent may take sixteen hours' work.



### Universal equipment

In view of this need for expert installation, dealers who do not maintain a thoroughly efficient service staff should make arrangements at a flat rate with their local ignition experts. A price for such installation should be around \$10 or \$12. As most sets are advertised less installation prices, the dealer should figure his normal profit on this work.

At the time of writing, excellent sales of automobile radios are being enjoyed by dealers in Western states where distances are greater and more time is spent outside of heavy traffic zones. At present the market is not to be measured by car registrations as much as by local conditions.



# How Levine overcomes price competition

## By F. W. Briggs

Mr. Briggs has been intimately associated with the talking machine and radio business both in advertising and art work, since 1916 and he is now specializing as consultant to the individual dealer.



ONEY invested in the past years by a dealer to build prestige through advertising should be regarded in the same light as money invested in real estate or stock. When a radio dealer has put nearly a third of a million dollars into newspaper advertising over a period of ten years, he

should be drawing handsome dividends today. However,



A typical Arrow display, seven columns wide, featured in the local newspapers during his prestige building campaign in 1928. Compare the amount of space featuring "Arrow" with that used to display the actual merchandise, and the absence of price. The text in this case was of congratulatory nature in connection with the opening of a new movie house in Jersey Cizy.

when this money has been spent to create intangible good-will and the dealer finds that his customers are being lured by the purely price appeal of bargain stores, he is confronted with a very real problem of protecting and realizing on his investment. How to maintain customers' good-will and yet meet the low price cries of Metropolitan stores is the question.

Al Levine, president of Arrow Electric Co., in Jersey City, N. J., one of the largest single retail stores in the country, is combatting this obstacle. He realizes fully that the pub-lic is now "price conscious," that it will shop before buying, and that it is up to him to instil confidence in the public that his prices compare favorably with any in town. Altogether, this shrewd merchant has spent \$300,000 within the past decade build-



ing up the good name of Arrow, and certainly he isn't standing idly by watching the labor of ten years succumb to a temporal condition. He is maintaining in every current ad the same sound and progressive policy that has characterized Arrow advertising since radio's inception. Parodoxical as it may sound, he is upholding the "quality" appeal of his ads while simultaneously injecting the current price motif. Mr. Levine and I formulated Arrow's radio advertis-

Mr. Levine and I formulated Arrow's radio advertising policy during radio's birth year, 1921. Our guiding principal has ever been: every dollar Arrow spends on prestige advertising (distinct from bargain advertising) brings in its full return of value, whether that value materializes on the date of insertion or next month or even next year. Our view has always been

### **RADIO & Electric Appliance JOURNAL for December, 1931**

dictated by the longer perspective of really worthwhile merchandising, the ability to look down the years and to build all the time for the future. This viewpoint is diametrically opposed to bargain newspaper ads which aim only for quick turnover and care not a whit for tomorrow. Such copy is all too frequently resorted to by unethical dealers to rid themselves of questionable merchandise. We have never departed from our decision that if Arrow was to grow steadily and surely, it must create good will and confidence; never, therefore, have Mr. Levine's customers been taken for a merchandising "ride" through ads that make a direct price appeal. It has been Mr. Levine's experience that ads based on direct price appeal never in the past produced results any more renumerative that his prestige advertising. Of course, times have changed with the arrival of the "price year" in radio and in every other business, due to the current "depression." That is the reason why Arrow has departed in a way hardly noticeable from the prestige tenor of its ads and has injected more of the price" atmosphere. But I will speak of that later. First, I wish to point out some details of Arrow advertising that repaid itself a thousand times in the

past and has given Arrow its invulnerable position in New Jersey retailing circles.

One feature that has always marked the Arrow ads is the policy to promote the above mentioned good will in community and local activities; special form was devoted to any event of outstanding importance in Jersey City and its environs, the Arrow add tieing-in with these occurences. An example of this was had in the opening of Loew's Theatre in Jersey City when the Arrow advertising made a "friendly gesture" to the new theatre and further enhanced Arrow's reputation. Similarly, the opening of the new Staten Island Bridge last month, giving the Island direct contact with Jersey City, was another occasion for featuring the Arrow name in a special ad celebrating the event and in-

FADA

THERE'S

Radio Safety

No Extra Cost

phone Delaware 3-2300

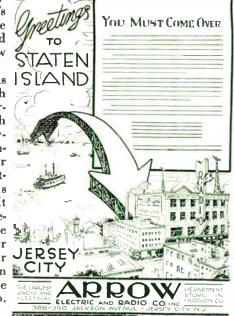
ELECTIZIC & PADIO CO.INC. ELECTICE & PADIO CO.INC. ELECTICE of and Acades Department Store to 588-390 JACKSON ANT. JERSEY CITY

viting Staten Islanders to inspect Arrow's radio merchandise and get acquainted with the warm Arrow contact and service.

Another point has ISEAND always given strength to the Arrow advertising-a point which Mr. Levine and myself have seen ripening into profits ever since we first adopted it-and this is its sameness in style. It has consistently presented a distinctive atmosphere, whether it be a newspaper or JERSE car ad, a sameness in CITY physicial appearance made purposely so.



ent Arrow series, emphasizing price -but price in the abstract. Note the duplication of layout, yet pictorially different enough to renew interest. Text attempts to iron out the confusion of prospects caused by the extravagant claims of competing houses.



Current example of a special display taking advantage of general publicity attending the opening of the new Staten Island Bridge, plus a good-will gesture to a new fertile field for Jersey City merchants. This type of display also reacts on local readers, who are now fa-miliar with Levine's up-to-the-minute displays.

The ads, too, have always been run in scries form, entirely different as to content but decidedly similar in make-up so that it has always been easy for the reader to identify Arrow's ads. The repetition in style makes them recognizable and succeeds in focussing the reader's attention, gets him to read the message and makes him remember whose it is. It has been found valuable, also, to bunch the Arrow newspaper space and to use it once a week, preferably in the Friday papers, in one great smash ad, instead of using a small amount of space each day. An im-

portant reason why the Arrow advertising has always succeeded is because we have employed "personal en-In other words: Arrow doesn't use simply deavor." inats, but individual methods calculated to handle Arrow's individual territorial problems-problems which cannot be comprehensively grasped by manufacturers' advertising managers located thousands of miles away who are probably unacquainted with particular problems peculiar to certain territories. Personal application to the solution of existing territorial problems has always been amphasized in Arrow ads and that is one reason, after all, why they've clicked.

Now when price made its unwelcome entrance into the radio retailing world and stores in Arrow's territory succumbed to the cut-price advertising lure, Mr. Levine perceived that, altho he had an unequalled reputation for quality merchandise, service, etc., still the buying public might possibly regard him as too "high hat" in price, a supposition that would prove injurious and drive many a prospect to the cut-rate radio shops. Radio stores adjacent to large trading centers know what this sort of competition means; all too often the gyp who

(Continued on page 31)



**Headwork precedes** the footwork that makes sales

# Gatty toes in into the home



MERCHANDISING idea old in the kitchen utensil field is elieiting plenty of sales and prospects for the Royal Electric Equipment Co., in Woodhaven, Long Island. A. G. Gatty, proprietor, has found that it pays to concentrate his selling activities on electrical appliance demonstrations at private homes in his territory. He has four

or five salesmen doing this work all year round.

This is the way he works it: He or one of his salesmen will approach a neighbor prominent in social affairs with the request that she consent to a group demonstration of the Royal Vacuum Cleaner or the Sunbeam MixMaster at her home. Most women are keen for this sort of thing, and in little time the hostess-tobe has selected her list of guests (limited to 12 or 15, as a rule). Women feel there's a personal obligation to cooperate when her home has been selected for the demonstration, more so than if it were held at a club.

Gatty avoids women's clubs and church societies, as it has been his experience that the home demonstration is much more acceptable. The average of a dozen guests at such gatherings is maintained, as it has been found preferable to address a smaller andience. It is casier to obtain the women's attention when only a few are present; with a larger crowd it is difficult to prevent the woman from talking among themselves.

"We stress the fact to the hostess and the guests that nothing is sold at these demonstrations and that no prices are quoted. Naturally, we present a demonstration and talk that is very interesting. For instance, we make it a point to feature a new appliance that is pracical and necessary in the home, like the MixMaster and the Royal Vacuum Cleaner, with its new purifying features." Following the demonstration the hostess is presented with an appropriate gift prize by Mr. Gatty in appreciation of her kindness.

In reality, this is an application in the electrical appliance field of the "endless chain" idea, used so successfully for the past 15 years in selling kitchen utensils. The hostess usually furnishes coffee and cake, and the only expense to the retailer is his time and effort and the gift bestowed upon the hostess. The latter, of course, turns over her guest list to Mr. Gatty, and assists him in checking up on the names and addresses of those who for some reason or another were unable to attend. In this way every potential buyer attends a demonstration.

"Well, I don't know many people," some prospective hostesses will remark when the idea is suggested to them. Then Mr. Gatty ventures the further suggestion that each of her friends whom she is inviting should ask a personal friend to come along with her to the proposed demonstration. "In this way you will meet new friends," the hesitating hostess is told.

Every guest is eventually contacted by one of Mr. Gatty's salesmen, who calls upon her at her home. It is then that the actual sales are made. The demonstration, therefore, is verbally free of obvious commercialism.

In summer the outlying districts are worked with this plan, while during the winter the urban sections receive the attention of Mr. Gatty and his assistants. The Royal Electric Equipment Co. operates throughout Brooklyn, the Bronx, and Long Island.

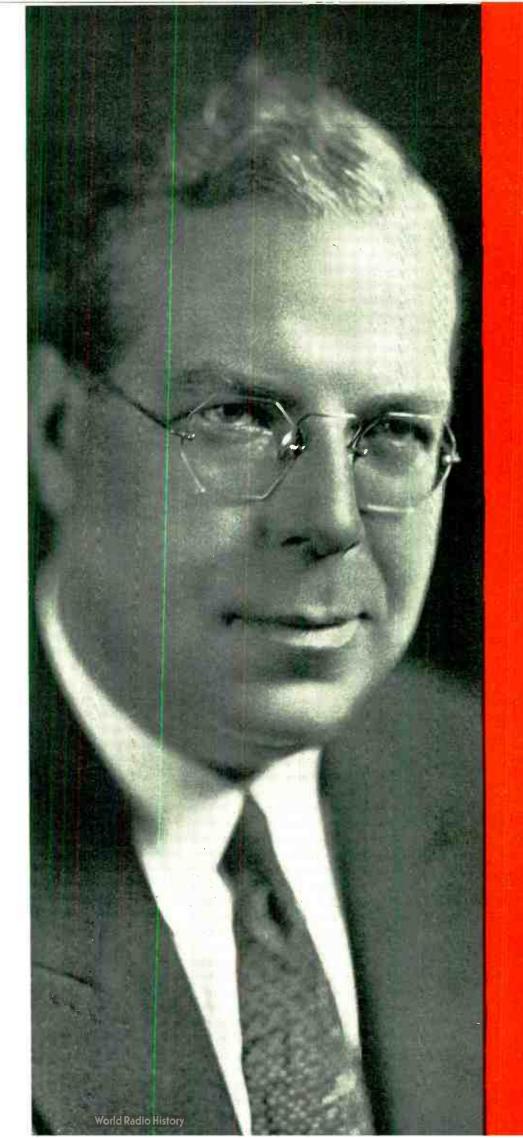
"Even if I put on a demonstration and immediate sales are not forthcoming, I at least get good publicity out of the stant. We determine by canvassing how much of a prospect a party is and we put all the information into our prospect file."

## R. I. Petrie

The JOURNAL presents as prominent member of the industry for December, 1931, R. I. Petrie, sales manager, Leonard Refrigerator Co.

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December, 1931



## He is paralyzed but each month he handles 2,000 service calls



ERVICE men not only can sell, but they are the best class of salesmen, according to the Radio Doc, who employs nothing but service men. Four salesmen in addition to himself and a bookkeeper average nearly two thousand service calls a month, working on a minimum

rate of \$1.00 a call or \$2.00 an hour. Fourteen different





The Radio Doc handles 2,000 service calls a month

makes of radio are sold by the Doc and in October he sold 863 tubes.

Dr. D. I. Wadsworth, commonly called the "Radio Doc," is a shining example not only of how service calls can be made profitable, but also of how a man handicapped with physical disabilities can rise above his environment. His success should be inspiring to dealers who have the full use of all their faculties. Sixteen years ago Doc was a prosperous dentist, but arthritis struck him, depriving him of the use of his legs and the partial use of his hands. He turned to radio. which had been his hobby, and today he has built an organization in Pasadena, which is known throughout Southern California.

The telephone and automobile play a big part in Doc's business plan. On every week day from eight a.m. until ten p.m. and every holiday from ten to five, Doc is seated in a special chair in his store. By merely turning his head he can answer the phone and a writing pad and switchboard at his fingertips permits him to take any message or relay any call to other parts of the store. He advertises for service work in the local newspapers and telephone directory, and he gives a type of service which sends friends of customers to him.

"My sales depend mostly upon the ability of my men while out on service calls", the Doe told the writer. "Poor tubes, interference and cheap sets are the most usual causes for service calls. Three men outside with special service trucks and one man in the store with myself handle from 1,700 to 2,000 calls a month, about 90% of which come in by telephone. All of these men are skilled salesmen, although they are all paid a straight salary. In October they sold 863 tubes alone, and they sell everything pertaining to radio."

Among the sets handled by Doc are Westinghouse, Atwater Kent, General Motors, Brunswick, Crosley, Zenith, Kolster, Bosch, Echophone, Apex and Sparton. In his advertising, as well as soliciting service and repair business, he invites prospects to compare all the leading makes of radio.

Doc claims to be the largest and oldest exclusive radio dcaler in Pasadena. His success would be outstanding even for a man with full physical abilities; considering Doc's handicaps his work has been amazing. From the little store in the rear of his residence to the big two-story brick building and new trucks he recently added is an achievement which should silence the most pessimistic of radio dealers.

## An announcement of tremendous importance to the radio music industry

## **BRUNSWICK** announces

that its laboratories have been concentrating for a long time on the development of new instrumentalities—instrumentalities that will be unique—that will interest the buying public—that will command and justify higher unit prices to the consumer—that will permit the dealer to sell "up" not "down".

## **BRUNSWICK** anticipates

the opportunity to publicly announce, within three or four months, the final perfection of these new instrumentalities, whose introduction will have far-reaching consequences in the trade.

## **BRUNSWICK** is confident

that these new instrumentalities will materially broaden profit opportunities and promote higher standards of merchandising in the Radio Music Industry—and that their sale can be profitably harmonized with currently-known radio products.

## **BRUNSWICK** thanks

its dealers for service and loyalty that transcends ordinary business ethics—and assures them that they will have the first opportunity to profit by the new instrumentalities developed in our laboratories.

## BRUNSWICK RADIO CORPORATION

DIVISION OF WARNER BROTHERS PICTURES, INC. 120 WEST 42nd STREET, NEW YORK, N.Y.



ABC commer and an other set of the set of th

Abore- New ABC Liberty. Full 55-lb. capacity. Beautiful two-tone grey with grev stippled porcelain tub. enameled inside aud out. Exclusive ABC non-crush wringer. Westinghouse Motor. Threewing aluminum agitator, Direct worm gray drive, Bronzehearings.All parts exposed to water are enust-proofed. Built to stand the gaff - no service prohlem.

Below—The peer of them all—the ABC Model 77 Spinner—the popular priced centrifugal dryer washer that has no competition. These two models, together with the other ABC models, provide the type, size, style and priced washer for every kind of buyer.

It's a sensation! From Maine to California, and from the Arctic to the Gulf come the enthusiastic reports from ABC Distributors and Dealers, that the new low-priced Liberty is a victory—a triumph of quality and super-value. Every day new reports confirm the sweeping success of the new ABC Liberty. ABC's factories are working day and night to meet the demand—carload after carload—a literal flood of orders.

With the addition of the brand new low-priced Liberty, ABC today presents a line that leads them all by such a wide margin that, to paraphrase a famous quotation, "there is no second." What Distributor or Dealer can't meet all competition and do a real job of merchandising with the ABC

Liberty? What ABC Dealer can't more than meet competition with the low-priced Spinner 77 in the centrifugal dryer field, the ABC Companion in the square tub field, and the ABC Playmayd in the intermediate field?

Here, indeed, is a line that talks out loud, a quality line that is priced right.

Conceived and designed to meet present conditions, the new ABC Liberty is more than doing this as exemplified by the tremendous demand from Coast to Coast.

Let us send you a sample—just one look at the Liberty will convince you that this new low-priced, high quality ABC washer is just what you need to start the ball rolling.

ALTORFER BROS. COMPANY (Est. 1909) PEORIA, ILLINOIS



# central station RETAIL SHOPS

## Help—and be helped by the radio dealer who is now selling appliances

## By Harold E. Speare

P UBLIC utilities, appliance distributors and dealers are all seeing the wisdom of close cooperation. By combining their mutual interests, these three divisions of appliance merchandising can greatly help each other, thereby setting more and better appliances and doing away with hurtful dissatisfaction on the part of any one of them.

The Valley Electric Supply Co., of Fresno, Calif., is owned by the San Jaoquin Light & Power Co. It functions as a distributor and also has two retail stores. In addition, it works closely with the dealers and includes them in all campaigns held. The outcome is shown in the standing of the utility in California. It rates higher than any of them in appliances sold per meter. The Valley Electric Supply Co. state that they owe their exceptional success to their dealers who work with them 100 per cent.

Contrast this with conditions today in Kansas, the utilities having discontinued retailing appliances. The volume for the state is shot to pieces. The promotional work of the utilities is missed, resulting in a decline of some millions represented by the business done heretofore by the central stations. This additional business is lost, the dealers being unable to bold their own, let alone make up the lighting companies' deficiency.

In our November issue we had a remarkable article by Clarence Law, general merchandise manager of the New York Edison Co., in which he explained how his company hypothecates customers' refrigeration leases, and the success of this plan. He is very much pleased with the new venture as it has increased the sale of refrigerators on the companies' lines. This they know to be a fact and will doubtlessly continue.

Other utilitics would do well to follow in their footsteps as an electric refrigerator should be in every home and dealers work with a free mind as they don't have to worry about selling their paper.

The Edison Electric Illuminating Co., of Boston, work very closely with their dealers, including the department stores. In some campaigns, all of their advertising carry the dealers' names.

The Union Electric Light & Power Co., of St. Louis, are proud of the dealers' cooperative job. The Niagara Hudson have placed the dealers' names and addresses in some of their ads.

Dealers, particularly some radio companies who are new in the appliance field, should take advantage of this cooperative spirit of the utilities and become well acquainted with their local merchandise manager. The latter can help them in many ways and will gladly do it. The testing laboratory should be of real interest to all dealers as the utilities test most appliances and know their good and bad features.

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## How we can gross \$2,000 a month servicing electric appliances, netting as high as \$750.

From an Exclusive Interview with

## J. E. Hardee



NE OF the best known electric appliance dealers in Long Island has attained this distinction not only through good selling plans, but by a further step the maintainance of a very large and complete service department. Five outside men are on a definite salary and commission

basis, not counting the employees in the store who actually do the service work. Newspaper advertising in telephone books, advertising that is segregated into separate towns, brings inquiries and personal calls at the store as well as calling attention of a reputable house to a woman who wants a cleaner or washer repaired and looks in the phone book for somebody whose name she recognizes. In this way these five men are kept busy following up these calls which are new business, as well as taking care of customers who have purchased appliances originally from the dealer.

The ads invite inquiries on cleaner repair work and state that a thorough oiling, cleaning and adjustment will be done for \$2.50. This is attractive to the customer yet almost every cleaner needs a few new parts, possibly a bag, a belt or brushes. These parts, of course, are extras and the original \$2.50 job usually turns out to be a \$10.00 or \$12.00 job.

This dealer maintains in his business a most complete and modern repairing department. In fact, it looks like a young factory. Any washing machine, or vacuum cleaner, no matter how long ago it was made can be repaired. If parts are not obtainable, they can be made right on the premises, and when the machines are finished, as in the case of a cleaner, it is buffed so that it shines like a brand new machine, the handle is re-lacquered and it is returned to the customer in perfect order and looking very much as it did the first day it was shipped from the factory. The same applies to other appliances, including washing machines.

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Calls coming in are to a surprising percentage turned into sales of a new appliance. Each service man works in a dual capacity. They naturally make more money when selling a new appliance than they do servicing the old one, and therefore spend most of their time in interesting a customer in the home in the endeavor to persuade her to buy a new modern appliance.

The ability of the proprietor and his combination men is shown by the fact that in washing machines alone approximately 60 are sold retail monthy at an average price of \$150.00. Today's average washing machine sale is below \$100 and the very fact that this company can maintain a much higher average in the face of the keenest competition, as practically every washer



of any note is sold in this territory, it clearly shows that via the route of salesmanship retail sales of the higher priced washers still can be made.

This company has a \$59.50 washer on its floor and it has been sold and then returned for a high priced machine so many times that they have actually lost count. One very valuable sales help is that this store carries a brand new washing machine of every make that is in demand in the territory is to be seen on the floor so that when a customer comes in and wants to look at a "Whoozis" washing machine, she is immediately shown a brand new one, but when she leaves the store she is the happy and proud possessor of the highest priced and best constructed washing machine this company features.

Two things have been accomplished by this investment in washing machines. One is that the customer can see any machine she wants to see although she doesn't buy it, and the second point is that the company never has to say, "No, we don't carry that particular make." It is clearly seen that this company is rapidly and surely building up the reputation of having the most complete stock in Long Island.

Some idea of the amount of service work done by this company may be gained by looking at their books,

(Continued on next page)

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which show an average of \$2,000.00 monthly, gross, come from service alone; of which \$500.00 to \$750.00 is net profit. Of course you must appreciate that this dealer has a very large investment in parts and equipment, which is naturally necessary in order to operate on such a large scale. Yet, we also know, that the proportionate net profit is much greater on a small operation.

The machine shop and replacement parts department which the writer personally inspected are really startling to the average electrical appliance merchant. For instance there are hundreds of wringer rolls for every type and style of washing machine, saying nothing of the bins full of gears, shafts, castors, belts, etc. They necessarily carry about 50 to 75 assorted types of motors, so as to be able to make motor replacements immediately. The vacuum cleaner service department bins are filled with all types of brushes, belts, bags, handles, switches, bearings, armatures, fans, etc.

The machine shop has a 3H.P. double extension shaft buffing motor, turning 3450 R.P.M.'s, with buff wheels enclosed with metal hoods, and connected to a large blower which carries all buffing waste oustide into a large metal, cone-shaped tank. This blower system keeps the shop clean and also protects the operator's health, as generally required by Sanitary Laws where large buffing machines are used. Other equipment is a large, black-geared, screw-cutting lathe, used to cut down shafts, bearings, armatures, and many other things which the writer is not mechanic enough to understand. Then there is a large power drill press, used for drilling heavy machinery: a flexible shaft outfit, for polishing the insides of tubs; a wringer roll refinishing machine, for re-surfacing worn wringer rolls; a paint-spraying, compressed air outfit, for refinishing washing machines. Incidentally, all washing machines brought into the shop for overhauling, are re-lacquered and returned to the customer looking exactly like a brand new machine. There are many more devices such as testing outfits, grinding machines, portable drills, etc., too numerous to mention.

The work benches arc covered with brown battleship linoleum, which is cleaned and waxed every night, in other words when the shop is closed at night, every tool must be put in its place and the benches scrubbed and waxed, each mechanic being held personally responsible for the condition of his bench.

Another thing I should have mentioned, is the wholesale parts and machine work done by this company for the accomodation of the smaller electrical dealers throughout the territory. There are many dealers who bring their service work to Hardee's, and then pick it up and return it to their customers who think that their local dealer actually did the service. This system is naturally profitable to all parties concerned; including the customer, who would never have been as thoroughly satisfied had the dealer done what is commonly known as a "screw-driver and plyers" job.

## How Levine Overcomes Price Competition

(Continued from page 23)

doesn't give a rap about the higher sort of retailing ethics gets away with it, pawns off sets and tubes of an inferior quality and turns potential rooters for radio into angry customers who feel they have been victimized.

Realizing, therefore, that "prestige" could prove a handicap while the public has the price fever, we evolved a plan whereby Arrow hurdles this obstacle. It would have been expensive to have the reputation for expensiveness and so we changed the complexion of the Arrow ads a triffe and the price inference was injected in a clever way that did not weaken the Arrow name. It is true "bargains" are there, but they are *inferred* rather than stated in the usual bold face type and the screaming "bargain" head. By adopting this method, price is suggested and not brought out too plainly. Needless to say, the new Arrow copy successfully circumvents the outspoken advertising of less painstaking competitors and attracts the price-conscious prospect.

Price is emphasized painlessly by the use of such heading as "Your Radio Dollars," "What Price Radio," "Radio Safety at No Extra Cost," "Radio Pioneers and What That Means to You," etc. These ads stress the fact that Arrow is in the position to offer value comparable to those of any other store in town, of whatever calibre. This point is stressed rather forcefully at times, particularly with the slogans at the bottom of the ads, such as, "Choose Your Radio, Shop for Price, Then See Arrow" and "Arrow Meets All Competition—Anywhere." They turn the trick very well as they pinch the prospective buyer on price, and if he is at all interested he reads the ad and learns what Arrow has to offer.

We have phrased the Arrow text so that Arrow does

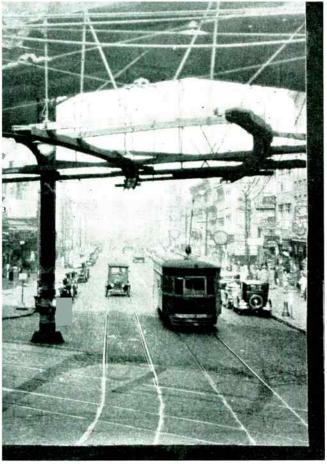
not make the mistake of under bidding competition. Too many dealers, large and small, succumb to price this way and cut their own throats in doing so. Arrow claims that it will equal, not beat, rival prices.

## Help the Radio Dealer

### (Continued from page 29)

branches sold the big majority of electric refrigerators. The power company had a very definite word in what refrigerators would be placed on its lines, how they would be advertised and what terms would be offered. Today radio dealers have embraced electric refrigeration, many of them trying to retail these machines with no previous experience in installing or servicing. The central station runs the risk not only of being forced to meet competition by inefficient merchandising methods, but of taking over the service work of dealers who drop out of the field. It is therefore of great interest to the merchandise manager that he works closely with the dealer.

The radio dealer will be glad to gain from the experience of the central station. He will listen to advice about a choice of lines to sell, about home canvassing methods and installment payments. The merchandise manager is usually in closer touch with the manufacturer than the isolated dealer and he will be able to pass on valuable information about coming models or price changes.



Graham Avenue, Brooklyn, where Le Winter has three stores within four blocks.



F ONE salesman and one demonstration won't close a prospect, perhaps two will. If the second fails, perhaps a third will land the or-

der. And if the third misses, possibly the prospect will come back to the first. That, in a nutshell, is why Louis Le Winter maintains three radio stores on Graham Avenue, Brooklyn, within four blocks of each other. In these days of cutting down overhead, it is amazing to learn that Le Winter can blanket a neighborhood with stores and make each one pay handsomely.

Louis Le Winter is a young man in

years, but he is seasoned in merchandising radio and phonographs and he knows his costs and net profits to the decimal point. He has instant, visible records that tell him not only how much business is done each week in each of his six radio stores, but how much that business cost him and the overhead percentage for each store. He has experimented with his three stores on Graham Avenue to discover whether he couldn't make a greater net profit with only one or two stores, and he is thoroughly convinced that his present set-up is best.

Fifteen years ago Le Winter had a phonograph store on Sumner Street. His brother-in-law had a drcss store at 91 Graham Avenue, with a lease but no business. Louis took over the lease and put in phonographs. They sold so well on Graham Avenue that he had to take a larger store at Number 35. The lease at 91 hadn't expired, so Louis found himself with two stores on the one street. They both were so successful that when the lease at 91 expired he opened another store at 73. When the lease of 35 expired, he opened a larger

Louis Le Win er hunts sales with a repeating rifle **3 stores ON ONE street** 



Louis Le Winter, whose merchandisdising skill and knowledge of customer psychology are rapidly bringing him to the forefront of successful Metropolitan dealers.

store at 58, and then six months later discovered that he could get a better lease at 18. In other words, each time he moved to larger quarters he opened the new store before closing the old, and then found that both were sufficiently profitable to keep the old.

"I made a mistake every time I opened a store of not getting a big enough place," Le Winter explains. "Then I found myself with two profitable stores, later three, on the one street. Although in one sense they reach two different neighborhoods, they are all within four blocks, and they don't compete."

Le Winter showed us sales figures that proved each store is making money. Incidentally, there are five other stores in the same four blocks, but, as Le Winter says, "The more radio stores, the more radio business or on the street."

for all radio dealers on the street."

During four months of Summer, Le Winter closed one of his stores to cut overhead, and see if he couldn't attract the business to the other two. It made no difference to his other stores. Then he reopened the third. store under a different name. It didn't do so well. When he changed it back to the Le Winter banner, it pepped up immediately, but his records show no sales stolen from his other stores.

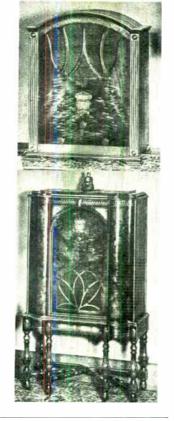
An intimate knowledge of the psychology of the shopper is Le Winter's greatest sales asset. He has been firmly entrenched in his neighborhood for a decade and a half, and his reputation for fair dealing has won him hosts of friends among his customers. Le Winter knows, however, that although a prospect is sold on his brand of service, each salesman does not appeal to all customers. A prospect may refuse a "Yes" to one salesman in one store, but he will be won over by another.



### Crosley

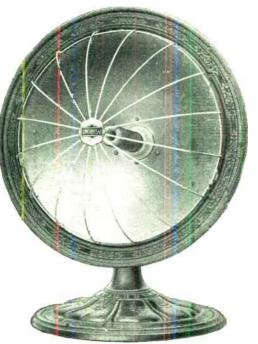
The Tenstrike and the Happy Hour are two new members of the large Crosley radio group. They both feature a 10tube super-heterodyne chassis with meter tuning and automatic volume control. \$69.50 is the retail price for the Tenstrike, a table model, while \$99.50 is the price of the Happy Hour, a six-legged de luxe console.

The new Crosley 10-tube push-pull pentode output, variable mu, and auditorium size Crosley full floating moving coil dynamic speakers are contained in these models, whose chassis employs the following tuhes: two '24's, two '35 or '51 variable mn screen grids, three '27s, two PZ or '47 screen grid pentode power output tubes in push-pull, and one '30 rectifier. Other features are illuminated hairline shadow dial calibrated in channels and having a vernier drive, continuous (step-less) static and tone control, heterotonal response, audio control, resistance level coupled intermediate audio frequency amplifier and phonograph pick-up jacks.



### Universal

An extensive line of portable radiant electric heaters is now being offered by Landers, Frary & Clark, one of the largest manufacturers of electrical appliances in the country. The Universal beater illustrated here is number 7937, retailing for \$6.95. The reflector is 14 ins. in diameter while the appliance stands 17 ins.; 625 wattage. Chrominum plated and bronze finish.



**Reproductions Co.** 



Reproductions Co. offers the refrigerator dealer imitation foodstuffs for display in icechests in the window. Special material is used in the manufacture of this imitation food which makes possible a much more life-like finish than is usual, and it does not fade nor melt in the heat. A wide range of products is made in the Reproductions factory, replicas of the Majestic polar bear being in big demand by Majestic dealers. The foodstuffs lend an air of reality to the refrigerator display and makes possible an attractive presentation.

### **Echophone**



A new 7-tube super-heterodyne, the Model 65, encased in a handsome console cal-inet, is announced by the Echophone Radio Mfg. Co., Ltd. Its retail price is \$63.75 complete. The dimensions are  $36\frac{1}{2}$  ins. x  $19\frac{1}{2}$ ins. x  $12\frac{1}{2}$  ins. The current presentation of Echophone product, composed of some six different models, has a price range extending from \$32.75 to \$80.50. Included in this company's merchandise are such qualifications as super-heterodyne chasses, pentode, variable-mu tubes, Jensen dynamic speakers, etc.

Majestic



Two new Majestic radio receivers are the latest additions to the Majestic family. They are the "Sherwood," a grandfather clock basically Sheraton in style, and the "Brucewood," a highboy modernization of Early English. Prices are \$84.50 and \$129.50 respectively, announces the Grigsby-Grunow Co.

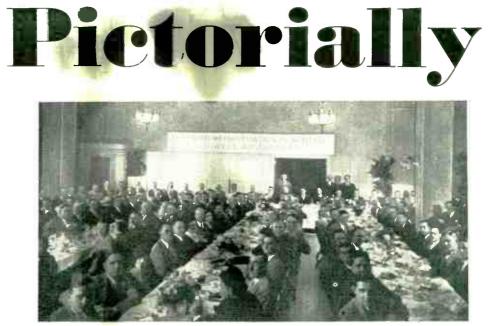
The "Sherwood," provided with an electric clock of high quality, with a Majestic model 15 type chassis, is a super-heterodyne using the new Spray-Shield tubes, also Multi-Mu, screen-grid and pentode. A stepless tone control and amply large full dynamic speaker complete the radio installation. The "Brucewood," a 9-tube super - heterodync, provides Twin Power Detection, contained in the type 25 Majestic chassis, also includes the Multi-Mu, screen-grid, Spray-Shield and pentode tube features. Carefully matched oriental and richly grained butt walnut and a control panel of imported Lacewood characterize the cabinet.

### Superior Automatic

The "King," a fully automatic record-chanzing mechanism of new simplicity, has been developed by the Superior Automatic Phonograph Co. and is had in two new model phonograph and radio combinations, one coin operated for commercial use, and the other a domestic model for the home or club.



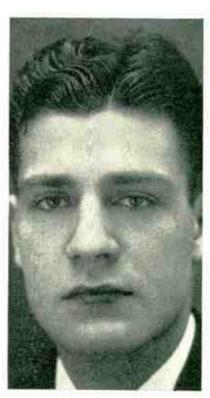
Nick Carter has resigned as president of the Carter Radio Co. to form the Carter Television Co., planning television sets, automobile radio parts and dynamic speakers.



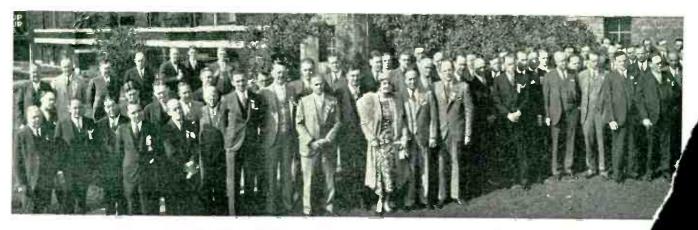
Radio dealers cooperated with the local utility during the November electric refrigerator drive, including Helshro Radio & Electric Shop, Radio Sales Co., General Radio Co., Herbert Radio Station, Nola Radio Co., Uptown Radio Co., Radio Electric Service and Dill Radio Shop.



Radio dealers find that space devoted to the display of Vitascope home moving picture cameras and projectors make their cash registers ring with "spot" sales.



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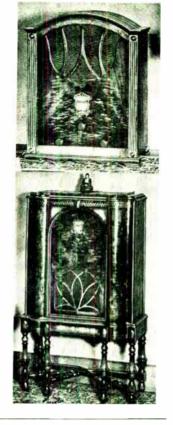
The Annual Distributor Convention held by the Leonard Refrigerator Co., in Detroit, World Radio History



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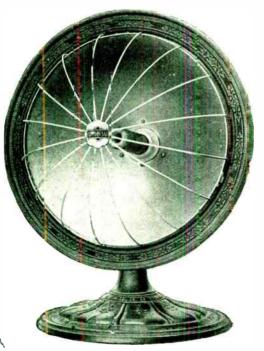
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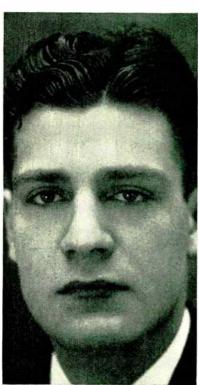
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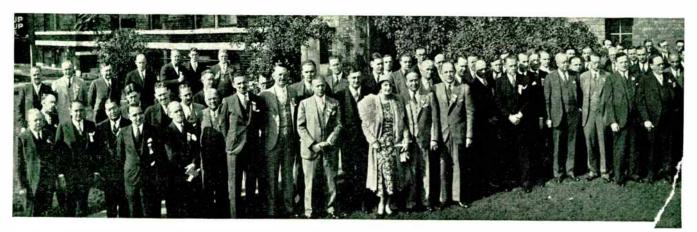
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## central station RETAIL SHOPS

## Help—and be helped by the radio dealer who is now selling appliances

## By Harold E. Speare

P UBLIC utilities, appliance distributors and dealers are all seeing the wisdom of close cooperation. By combining their mutual interests, these three divisions of appliance merchandising can greatly help each other, thereby selling more and better appliances and doing away with hurtful dissatisfaction on the part of any one of them.

The Valley Electric Supply Co., of Fresno, Calif., is owned by the San Jaoquin Light & Power Co. It functions as a distributor and also has two retail stores. In addition, it works closely with the dealers and includes them in all campaigns held. The outcome is shown in the standing of the utility in California. It rates higher than any of them in appliances sold per meter. The Valley Electric Supply Co. state that they owe their exceptional success to their dealers who work wih them 100 per cent.

Contrast this with conditions today in Kansas, the utilities having discontinued retailing appliances. The volume for the state is shot to pieces. The promotional work of the utilities is missed, resulting in a decline of some millious represented by the business done heretofore by the central stations. This additional business is lost, the dealers being unable to hold their own, let alone make up the lighting companies' deficiency.

In our November issue we had a remarkable article by Clarence Law, general merchandise manager of the New York Edison Co., in which he explained how his company hypothecates customers' refrigeration leases, and the success of this plan. He is very much pleased with the new venture as it has increased the sale of refrigerators on the companies' lines. This they know to be a fact and will doubtlessly continue.

Other utilities would do well to follow in their footsteps as an electric refrigerator should be in every home and dealers work with a free mind as they don't have to worry about selling their paper.

The Edison Electric Illuminating Co., of Boston, work very closely with their dealers, including the department stores. In some campaigns, all of their advertising carry the dealers' names.

The Union Electric Light & Power Co., of St. Louis. are proud of the dealers' cooperative job. The Niagara Hudson have placed the dealers' names and addresses in some of their ads.

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which show an average of \$2,000.00 monthly, gross, come from service alone; of which \$500.00 to \$750.00 is net profit. Of course you must appreciate that this dealer has a very large investment in parts and equipment, which is naturally necessary in order to operate on such a large scale. Yet, we also know, that the proportionate net profit is much greater on a small operation.

The machine shop and replacement parts department which the writer personally inspected are really startling to the average electrical appliance merchant. For instance there are hundreds of wringer rolls for every type and style of washing machine, saying nothing of the bins full of gears, shafts, castors, belts, etc. They necessarily carry about 50 to 75 assorted types of motors, so as to be able to make motor replacements immediately. The vacuum cleaner service department bins are filled with all types of brushes, belts, bags, handles, switches, bearings, armatures, fans, etc.

The machine shop has a 3H.P. double extension shaft buffing motor, turning 3450 R.P.M.'s, with buff wheels enclosed with metal hoods, and connected to a large blower which carries all buffing waste oustide into a large metal, cone-shaped tank. This blower system keeps the shop clean and also protects the operator's health, as generally required by Sanitary Laws where large buffing machines are used. Other equipment is a large, black-geared, screw-cutting lathe, used to cut down shafts, bearings, armatures, and many other things which the writer is not mechanic enough to understand. Then there is a large power drill press, used for drilling heavy machinery: a flexible shaft outfit, for polishing the insides of tubs; a wringer roll refinishing machine, for re-surfacing worn wringer rolls; a paint-spraying, compressed air outfit, for refinishing washing machines. Incidentally, all washing machines brought into the shop for overhauling, are re-lacquered and returned to the customer looking exactly like a brand new machine. There are many more devices such as testing outfits, grinding machines, portable drills, etc., too numerous to mention.

The work benches are covered with brown battleship linoleum, which is cleaned and waxed every night, in other words when the shop is closed at night, every tool must be put in its place and the benches scrubbed and waxed, each mechanic being held personally responsible for the condition of his bench.

Another thing I should have mentioned, is the wholesale parts and machine work done by this company for the accomodation of the smaller electrical dealers throughout the territory. There are many dealers who bring their service work to Hardee's, and then pick it up and return it to their customers who think that their local dealer actually did the service. This system is naturally profitable to all parties concerned; including the customer, who would never have been as thoroughly satisfied had the dealer done what is commonly known as a "screw-driver and plyers" job.

## **How Levine Overcomes Price Competition**

(Continued from page 23)

doesn't give a rap about the higher sort of retailing ethics gets away with it, pawns off sets and tubes of an inferior quality and turns potential rooters for radio into angry customers who feel they have been victimized.

Realizing, therefore, that "prestige" could prove a handicap while the public has the price fever, we evolved a plan whereby Arrow hurdles this obstacle. It would have been expensive to have the reputation for expensiveness and so we changed the complexion of the Arrow ads a trifle and the price inference was injected in a clever way that did not weaken the Arrow name. It is true "bargains" are there, but they are *inferred* rather than stated in the usual bold face type and the screaming "bargain" head. By adopting this method, price is suggested and not brought out too plainly. Needless to say, the new Arrow copy successfully circumvents the outspoken advertising of less painstaking competitors and attracts the price-conscious prospect.

Price is emphasized painlessly by the use of such heading as "Your Radio Dollars," "What Price Radio," "Radio Safety at No Extra Cost," "Radio Pioneers and What That Means to You," etc. These adds stress the fact that Arrow is in the position to offer value comparable to those of any other store in town, of whatever calibre. This point is stressed rather forcefully at times, particularly with the slogans at the bottom of the ads, such as, "Choose Your Radio, Shop for Price, Then See Arrow" and "Arrow Meets All Competition—Anywhere." They turn the trick very well as they pinch the prospective buyer on price, and if he is at all interested he reads the ad and learns what Arrow has to offer.

We have phrased the Arrow text so that Arrow does

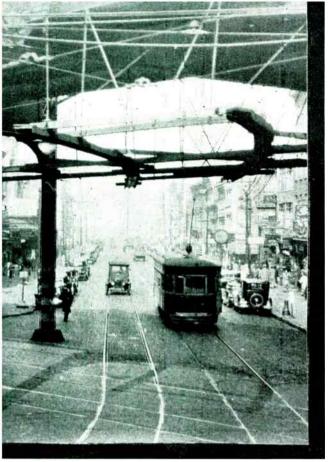
not make the mistake of under bidding competition. Too many dealers, large and small, succumb to price this way and cut their own throats in doing so. Arrow claims that it will equal, not beat, rival prices.

## Help the Radio Dealer

#### (Continued from page 29)

branches sold the big majority of electric refrigerators. The power company had a very definite word in what refrigerators would be placed on its lines, how they would be advertised and what terms would be offered. Today radio dealers have embraced electric refrigeration, many of them trying to retail these machines with no previous experience in installing or servicing. The central station runs the risk not only of being forced to meet competition by inefficient merchandising methods, but of taking over the service work of dealers who drop out of the field. It is therefore of great interest to the merchandise manager that he works closely with the dealer.

The radio dealer will be glad to gain from the experience of the central station. He will listen to advice about a choice of lines to sell, about home canvassing methods and installment payments. The merchandise manager is usually in closer touch with the manufacturer than the isolated dealer and he will be able to pass on valuable information about coming models or price changes.



Graham Avenue, Brooklyn, where Le Winter has three stores within four blocks.



F ONE salesman and one demonstration won't close a prospect, perhaps two will. If the sccond fails, perhaps a third will land the or-

der. And if the third misses, possibly the prospect will come back to the first. That, in a nutshell, is why Louis Le Winter maintains three radio stores on Graham Avenue, Brooklyn, within four blocks of each other. In these days of cutting down overhead, it is amazing to learn that Le Winter can blanket a neighborhood with stores and make each one pay handsomely.

Louis Le Winter is a young man in

years, but he is seasoned in merchandising radio and phonographs and he knows his costs and net profits to the decimal point. He has instant, visible records that tell him not only how much business is done each week in each of his six radio stores, but how much that business cost him and the overhead percentage for each store. He has experimented with his three stores on Graham Avenue to discover whether he couldn't make a greater net profit with only one or two stores, and he is thoroughly convinced that his present set-up is best.

Fifteen years ago Le Winter had a phonograph store on Sumner Street. His brother-in-law had a dress store at 91 Graham Avenue, with a lease but no business. Louis took over the lease and put in phonographs. They sold so well on Graham Avenue that he had to take a larger store at Number 35. The lease at 91 hadn't expired, so Louis found himself with two stores on the one street. They both were so successful that when the lease at 91 expired he opened another store at 73. When the lease of 35 expired, he opened a larger

## Louis Le Winter hunts sales with a repeating rifle **3 stores On One street**



Louis Le Winter, whose merchandisdising skill and knowledge of customer psychology are rapidly bringing him to the forefront of successful Metropolitan dealers.

store at 58, and then six months later discovered that he could get a better lease at 18. In other words, each time he moved to larger quarters he opened the new store before closing the old, and then found that both were sufficiently profitable to keep the old.

"I made a mistake every time I opened a store of not getting a big enough place," Le Winter explains. "Then I found myself with two profitable stores, later three, on the one street. Although in one sense they reach two different neighborhoods, they are all within four blocks, and they don't compete."

Le Winter showed us sales figures that proved each store is making money. Incidentally, there are five other stores in the same four blocks, but, as Le Winter says, "The more radio stores, the more radio business or on the street"

for all radio dealers on the street."

During four months of Summer, Le Winter closed one of his stores to cut overhead, and see if he couldn't attract the business to the other two. It made no difference to his other stores. Then he reopened the third. store under a different name. It didn't do so well. When he changed it back to the Le Winter banner, it pepped up immediately, but his records show no sales stolen from his other stores.

An intimate knowledge of the psychology of the shopper is Le Winter's greatest sales asset. He has been firmly entrenched in his neighborhood for a decade and a half, and his reputation for fair dealing has won him hosts of friends among his customers. Le Winter knows, however, that although a prospect is sold on his brand of service, each salesman does not appeal to all customers. A prospect may refuse a "Yes" to one salesman in one store, but he will be won over by another.







Arthur Berg, familiar with phonograph dealers through his nine years' association with Columbia has joined Young & Rubicam, Inc., as head of the radio department.

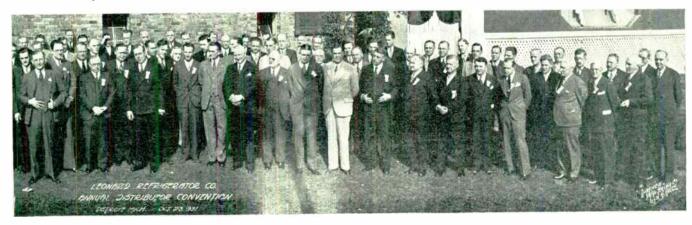
Just one-third of the building, crowd and equipment at the radio show sponsored by the St. Louis Radio Trades Association which had a 26% increase in paid attendance.



Ben Barber is now Radiotron Central district sales promotion manager.

Donating a Copeland to help ex-service men. George James, Edwin Denby Post, American Legion, W. D. McElhinny, vice-president of Copeland, Mme. Schumann-Heink, Veno E. Sacre, commander, and S. J. Leve, chairman, Edwin Denby Post, Ralph H. Graham, president Copeland of Detroit, in front of refrigerator.





brought reports of eathusiasm by radio distributors who have been handling this line.

World Radio History



Here is the radio and music trade's arena of controversy, where anything (nearly) can be said on any subject without even being shot at. What is your "pet" aversion or your opinion on a trade topic? All dealers have a certain number of problems, and here is the space in which to discuss them. Editor—The Journal.

#### **Tube Pricing**

Dear Glad .:

We wish to take this opportunity to express our appreciation for your comments in connection with our recent announcement of Champion "Group List Prices." Your article in November RADIO & Electrical Appliance JOUR-NAL clearly and fairly states our case, especially so in relation to our claim that "Group List Prices," with normal discounts, remove the incentive to quote the eonsumer other than standard established list prices.

For many months, dealers have complained of the loss of prestige and eustomers, as a result of the tactics of the so-called "cut-price artists," who owe their existence to their ability to undermine legitimate and ethical retailers. Champion believes this evil can be attributed to abnormal discounts, thereby making the established list prices misleading. May we bring another point to your attention? The one that really inspired the creation of our new merchandising plan. It has to do with the following:

plan. It has to do with the following: Good advertising practices demand establishing a price in the minds of the public if the manufacturer expects the public to respond. Under the old order

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5404 -544 P line Parks 145	GROUPING means	re best price
340e .dw P tak Pack 1945	GROUPING means	23C 1000 1000 1000 1000 100 100 100

#### Champion price chart

of things, we considered it hopeless to even attempt establishing seventeen different prices covering twenty-five types of tubes to the consumer. To make matters worse, not only was the public generally confused over the varying prices, but they were suspicious as well, when, upon purchasing Radio Tubes, they found it possible, in most cases, to buy at a much lower figure than the advertised established list prices. With such conditions existing, it is no small wonder the public's confidence has been destroyed. Certainly, it is logical thinking to assume that with varying prices, suspicions are automatically aroused about "varying quality."

"Any deviation from natural merchan-

dising laws results in serious consequences." This has been an infallible rule, so often expressed by the leading merchandising geniuses of the country. Champion's new plan adheres to natural merchandising laws. Champion further intends the success of its sales activities will come from organized effort, more



#### F. W. Marsh

plainly identified as "intelligent hard work," and *effective* advertising, rather than casy schemes and spasmodic jerks that result in the "consequences," as mentioned in the above quotation.

tioned in the above quotation. By following the so-called "natural merchandising laws," Champion will lead the trade to a profit—certainly the best selling plan yet perfected to cement our relations with the trade, and to carry their patronage into the future.

Very truly yours,

CHAMPION RADIO WORKS, INC., F. W. Marsh, President

#### 25c a Day Meters

Dear Glad .:

With respect to idea of the twenty-five cents a day refrigeration, personally I do not think the thing will go over. The following are my many reasons:

following are my many reasons: In the first place, I feel that if this idea were good (it is certainly not new), it could be applied to many other kinds of commodities and would have been applied long ago. As you are quite aware, the money in the slot machine has been tried by the gas companies on gas meters, but today very few slot meters are in vogue.

As you are very conversant with the public utility companies, you will know why they do not adopt this idea. You can realize that it would save them mulions of dollars per year in bad debts and worry if the thing was good. In the first place, I think you know and I know of plenty of people who have decided all of a sudden to put a certain amount of money away each and every week in order to accumulate a savings account, and what was the result?

The answer to this problem is that they do it for a short while and then start to procrastinate. The people buying these things, in my opinion, are interested mainly in three things. First, keeping up with the Jonescs, second, no down payment, and, thirdly, twenty-five cents. Put yourself in the position of the de-

Put yourself in the position of the department store selling on this basis. They have to pay eash for the job to the manufacturer. They have to deliver the job, which will cost them at least \$7.50. They have to pay interest on the money borrowed to pay the manufacturer for the job. They have to buy, and I believe the price is \$25.00, the clock to put on the job, which means this much profit taken from them.

Now, from the customer's angle, the most he will pay is \$7.50 per month, or about \$90.00 per annum. Supposing people buy them that are just renting the place, they will probably get out and leave the thing, and I don't doubt for one moment that many of them will rifle the clock before they leave, just in the same way as people rifled gas meters.

I firmly believe that the average job coming out of a home would cost at least \$15.00 to put in presentable order again. There would also be another \$7.50 for cariage back again.

Another bad feature to this job is that I fear some of these wise guys will relay the wires so that they miss the clock

the wires so that they miss the clock. My firm opinion is that the class of people buying refrigeration on this score are people who should not be sold mechanical refrigeration. When anyone takes into consideration the remarkable terms and conditions offered by the public utility companies today, I do not see that anything further is necessary. To be frank with you, were I a dealer, I would not even entertain the idea, as I firmly believe the cost of cartage, reconditioning, collector emptying boxes, insurance against holdups of the collector, and cost of clock, would mean a pretty poor deal for the dealer.

I am asking that you do not cite me on this letter. These are personal feelings, and have got nothing to do with our corporation.

Very truly yours,

# Ihe Last Word

Compiled as The JOURNAL goes to press, to give the last word of news

#### **Clock Patents**

Kodel Electric & Mfg. Co. has been found guilty in the U. S. District Court at Cincinnati of infringement and contributory infringement of synchronous electric clock patents held by Warren Telechron Co. An injunction has been issued against further violation. The device said to be infringed is used by about 70% of all A.C. clocks.

#### J. M. Spangler Manager Raytheon Tubes

National Carbon Company, Inc., has announced the appointment of J. M. Spangler as manager of its Eveready Raytheon Tube Division, succeeding Fred



#### J. M. Spangler

D Williams, who recently resigned to become an officer of P. R. Mallory & Co., New York City. Mr. Spangler's appointment follows sixteen years' connection with the company, during which time he has held many important positions.

#### E. A. Nicholas Elected RMA Director

E. A. Nicholas, sales manager of the RCA Victor Company, of Camden, New Jersey, is a new director of the RMA Board, succeeding E. E. Shumaker, president of the Camden organization, who is retiring and resigned from the RMA Board. At the November 19th meeting of the Association's Board of Directors, Mr. Nicholas was elected to fill the unexpired term of Mr. Shumaker, ending June, 1933.

## H. E. Young Joins Gibson

Refrigerator Manufacturing Organization Attracts Many Prominent Radio Executives

The welding of the refrigerator industry with that of the radio and phonograph is remarkably well illustrated in the new line-up at the Gibson Electric Refrigerator Corp., Greenville, Mich., of which Herbert E. Young has just been appointed Eastern representative. Mr. Young finds himself with a host of earlier friends.

Gibson is headed by Charles J. Gibson, president, Frank S. Gibson, Jr., vicepresident in charge of sales, and John Lewis, vice-president and general manager. These men have grown up in the refrigerator industry. Last month the appointments of F. A. Delano as general sales manager, Harry H. Bailey as assistant sales manager in the West, and W. R. Marshall as sales promotion manager in the East were announced. Mr. Delano has been training sales organizations in the phonograph and radio field for years, most recently being associated with Majestic, where both Mr. Bailey and Mr. Marshall were employed. Other recent Gibson appointments from the radio industry include: P. W. Peck, formerly of Majestic; George M. Farrin, formerly with RCA-Victor; H. G. Seldomridge, formerly of RCA-Victor, and J. F. Krankel, formerly with Majestic. H. E. Young takes control of the Gibson sales in the active Eastern contex in

H. E. Young takes control of the Gibson sales in the entire Eastern sector, including such Metropolitan centres as Cleveland, New York, Boston, Philadelphia, Baltimore, and Washington.

#### Radiotron-Cunningham Sales Unified

Unified sales direction of Cunningham and Radiotron has been announced by E. T. Cunningham and G. K. Throckmorton, G. C. Osborn becomes vice-president in charge of sales for both companies. Meade Brunet is Eastern sales manager, M. F. Burns Central sales manager, and F. H. Larrabee Western sales manager. The individuality of the two tube brands will be maintained by two dis-

brands will be maintained by two distinctive sales promotion programs.

#### Five New Southern Zenith Distributors

Murphy & Cota, factory representatives, have appointed the following Zenith distributors in the South in the past six months:

Phillips & Buttorc Mfg. Co., Nashville, Tenn.; A. Baldwin Company, New Or-Leans, La.; Stratton-Warren Hdwe, Co., Memphis, Tenn.; Allen & Jemison Company, Tuscaloosa, Ala.; Dinkins-Davidson Hdwe. Co., Atlanta, Ga.

#### Jim McKee Joins Kolster

Ralph B. Austrian, sales manager of Kolster Radio, Inc., has announced the appointment of James McKee to the sales staff of Kolster Radio, Inc. Jim entered the radio business seven years ago in the distributing field. For four years he was with the Atwater Kent Manufacturing Company. Later, with Westinghouse, Mr. McKee was assistant merclendising manager, and then assistant to the radio sales manager.

#### Stevens Hotel Again Show Headquarters

The Stevens and Blackstone Hotels, in Chicago, will again be headquarters for the hosts of the radio industry in May, 1932, for the Eighth Annual Convention and Trade Show of the RMA. The trade show will be held again in the grand ball room and exhibition hall of the Stevens Hotel, with 30,000 square feet of exhibit space.

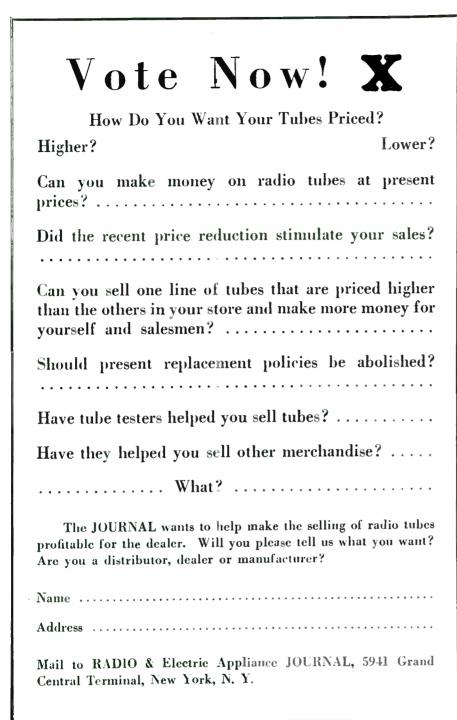
Plans of the RMA Show Committee for the 1932 industry events were approved November 19th by the Association's Board of Directors at their Cleveland, Ohio, meeting.

Special trains to the RMA conclave in May will be run from New York by both the New York Central and Pennsylvania Railroads. These will afford the usual special entertainments and accommodations for eastern visitors to the Chicago events.

#### Petrie Appoints 9 New Leonard Distributors

R. I. Petrie, sales manager of the Leonard Refrigerator Co., has appointed the following distributors:

Southern Wholesalers, Inc., Washington, D. C.; Ozark Motor Supply, Springfield, Mo.; Vermont Hardware Co., Burlington, Vt.; D'Elia Electric Co., Bridgeport, Conn.; Frank M. Brown Co., Portland, Me.; National Automotive Equipment Corporation, Syracuse, N. Y.; Capitol Paper Co., Indianapolis, Ind.; J. J. Dougherty, Inc., Milwaukee, Wis., and Birmingham Electric Battery Co., Birmingham, Alabama.



#### No Changes Planned in Fada Prices

"As evidence of our conviction that commodity prices for both basic raw materials and manufactured articles of good quality will go no lower, we have just issued a bulletin to the radio trade which guarantees that there will be no change whatsoever in present Fada prices," said Frank Andrea, president of the Fada Company, in a statement issued recently from his Long Island City headquarters. Mr. Andrea's bulletin said in part:

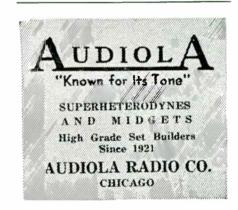
"Distress merchandise of certain makes is now appearing on the market. There will be no distress Fada merchandise. Fada prices are firm and are based on fair value of manufacture and will not be reduced.

"There will be no liquidating sales of Fada merchandise, because we have nothing to liquidate. For several months now our production has been 'geared to sales,' and we intend to keep it so geared throughout the future.

"All distributors may therefore maintain reasonable stocks of all models of Fada machines, with definite assurance that there will be no price reductions and no dumping, and they may give similar assurance to their dealers, and the dealers may in turn give similar assurance to their customers."

#### MacDowell Joins Howard Lanin Music

T. Wayne MacDowell, formerly of Atwater Kent and later organizing conventions for a number of companies, has been appointed business manager of Howard Lanin Music, of New York.



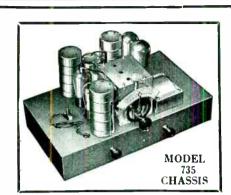


#### SAN FRANCISCO MAN

Who knows the trade, wants to handle line of radios, refrigerators, washers and cleaners in California from San Francisco. Know jobbers and dealers and can transact a profitable business for manufacturers.

All letters confidential. Write to me at BOX S.F.

e/o RADIO & Electrical Appliance JOURNAL 5941 Grand Central Terminal, New York



**PENTODE SUPER SERIES 1932** Licensed Under R.C.A. Patents A Complete Line of Super-Quality Radios at New Lower Prices on Which You Can Make **Bigger Profits** 

Why handle non-descript merchandise on which you sacrifice profits as well as your reputation, when you can buy the nationally known line of Pierce-Airo Receivers at new low prices, maintain your reputation for quality and service, make a better profit and offer

#### A RADIO CHASSIS FOR EVERY PURPOSE

Model 637

Model 735 Pentode Variable-Mu Pentode 5-tube Super-Super Het chassis. Tuned radio fre-Same chassis with 8 chassis of tremendous tubes and provides The nighty "Cub" of tubes Model 746 M. power. For A.C. cur-For A.C. current. rent.

Model 535

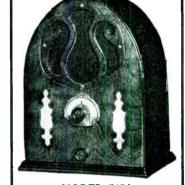
Model 547A

Write today for circular illustrating and describing the entire line of new 1932 DeWald-R.C.A. Licensed Receivers.



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MODEL 547A NEW 5 TUBE MIGHTY CUB OF THE AIR



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#### World Radio History

# GIVEN FREE! THIS \$750.00 TUBE ESTER

## It Gets Customers into Your Store!

#### ICKOK SPECIAL

A. C. 4301 (List Value \$750.00) and WHAT IT DOES

- 1. Reads dynamic mutual conductance directly on meter.
- 2. Reads plate current directly on meter.
- 3. Reads grid current or gas directly on meter.
- 4. Checks for cathode-filament leakage.
- 5. Indicates shorts between all elements of tubes on series of colored lamps.
- 6. Supplies up to 250 volts DC for plate circuit, thus making possible a dependable and accurate test.
- 7. Checks all type tubes.
- 8. Meters cannot be burned out or injured.
- 9. Operates from 60 cycle 110 volt AC line-requires no batteries of any kind.
- 10. Compensates for all line fluctuations.

Every dealer who subscribes to the Tung-Sol Preferential Dealer Plan may get this \$750.00 Hickok Tube Tester absolutely free of charge. Also valuable advertising aids for the promotion of a tube testing service and the sale of tubes.

Dealers who have adopted the Tung-Sol Plan are making a great success with it. Many are paying their rent or overhead out of the extra tube sales.

This Tube Tester which proves tubes by light and dial before the customers' eves, gets people to bring in their tubes for testing. Half the battle in selling new tubes is to get the old ones tested. Naturally, it is easy for you to replace old or worn tubes with new Tung-Sols. The sale really makes itself. In addition you sell other merchandise, for you get the people into your store which is the first requirement in a retail business.

Write today for full details of the Tung-Sol Preferential Dealer Plan and full description of the equipment and material given free. An inquiry places you under no obligation whatsoever. Address our nearest branch.



Sales Divisions: Atlentu, Baltimore, Boston, Charlotte, Chicago, Cleveland, Detroit, Kansas City, Los Angeles, New York, St. Paul.

#### World Radio History

## 8 NEW MODELS 2 ALL-PORCELAIN



A touch of the toe and the door swings open

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#### Everyone who has seen the new Leonarddistributors, salesmen, competitors, newspaper men and engineers—is agreed that it is *a beauty*—and that it WILL SELL.

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It has many features—some of which are exclusive—others that can be had only on the larger, more expensive electric refrigerators.

ANOTHER SOURCE OF PROFIT

FROM THE SAME OVERHEAD

THE NEW

with the "LEN-A-DOR"

and many other

**EXTRA FEATURES!** 

The "LEN-A-DOR"—a touch of the toe and the door swings open—is unmistakably the greatest sales feature in electric refrigeration to-day. And only Leonard has it. But you must see this remarkable Leonard achievement before you can appreciate how outstanding it really is. It is the result of more than half a century of experience in household refrigeration.

The Leonard franchise offers an unusual opportunity for radio dealers to level the peaks and valleys of seasonable business, and insure steady, profitable volume. Wire or write for details without delay, as territory is being rapidly closed.

#### LEONARD REFRIGERATOR COMPANY DETROIT, MICHIGAN

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